

BOARD OF DIRECTORS REGULAR MEETING

DATE:

Wednesday, October 19, 2016

TIME:

5:00 p.m.

PLACE:

Leucadia Wastewater District

1960 La Costa Avenue, Carlsbad, CA 92009

AGENDA

Items on the agenda may be taken out of sequential order as their priority is determined by the Board of Directors. In the case of an emergency, items may be added to the Agenda by a majority vote of the Board of Directors. Also, items that arise after posting of the Agenda may be added, per Government Code Section 54954.2, by a 2/3 or unanimous vote of the Board.

Any writings or documents provided to a majority of the members of Leucadia Wastewater District regarding any item on this Agenda will be made available for public inspection in the Administration Office located at 1960 La Costa Avenue, Carlsbad, CA 92009 during normal business hours.

- 1. Call to Order
- 2. Roll Call
- 3. Pledge of Allegiance
- 4. General Public Comment Period
- 5. Approval of Agenda
- 6. Presentation and Awards
 - A. Achievement of Organizational Objective. (Page 5)
 - B. Special District Leadership Foundation (SDLF) District Transparency Certificate (Pages 6-7)

CONSENT CALENDAR

Items 7-12 will be enacted in one motion in accordance with the recommendation unless removed from the Consent Calendar by the Board of Directors, Staff or Public. If a member of the public wishes to remove an item, they should submit a "Request to Address the LWD Board of Directors" form to the Board Secretary prior to the meeting.

Items removed from the Consent Calendar will be considered in the original agenda order immediately following adoption of the Consent Calendar.

7. Approval of Board and Committee Minutes

Minutes of the following meetings:

September 14, 2016 Regular Board Meeting (Pages 8-13)
September 26, 2016 Human Resources Committee Meeting (Pages 14-15)
October 5, 2016 Engineering Committee Meeting (Pages 16-17)

8. Approval of Demands for September/October 2016

This item provides for the Board of Directors approval of all demands paid from LWD during the month of September and a portion in October 2016. (Pages 18-39)

9. Operations Report

This report discloses the year-to-date and monthly flow, rainfall, EDU's and reclaimed water averages; along with MGD flow comparisons from FY16 to FY17 and flows by sub-basin. (Pages 40-44)

10. Finance Report

This report discloses up-to-date schedule of assets, liabilities, net assets and compares fiscal year-to-date expenditures to the FY17 budget and discloses monthly investments. (Pages 45-52)

11. Disclosure of Reimbursements

This report discloses travel expense reimbursements for the month of September 2016. (Pages 53-54)

12. Status Update on the Fiscal Year 2017 (FY17) LWD Tactics and Action Plan (Pages 55-60)

EWA REPORTS

13. Encina Wastewater Authority Reports

- A. A regular EWA Board Meeting was held on September 28, 2016 report by Director Sullivan. (Page 61)
- B. An Encina Member Agencies Manager's Meeting was held on October 4, 2016 report by GM Bushee. (Verbal)

COMMITTEE REPORTS

14. Committee Reports

- A. Human Resources Committee Meeting was held on September 26, 2016 report by Director Kulchin. (Page 62)
- B. Engineering Committee Meeting was held on October 5, 2016 report by Director Juliussen. (Page 63)

ACTION ITEMS

15. Receive and file the Sewer System Management Plan (SSMP) Fiscal Year 2016 (FY16) Audit conducted by Dexter Wilson Engineering, Inc. (Pages 64-73)

16. Batiquitos Lagoon Foundation Board Members 2016 Election (Pages 74-76)

INFORMATION ITEMS

- 17. Project Status Updates and Other Informational Reports
 - A. Direct Potable Reuse Draft Report to the Legislature. (Verbal)
- 18. Directors' Meetings and Conference Reports
 - A. CSDA Annual Conference was held October 10-13, 2016 at the Sheraton San Diego Hotel & Marina in San Diego, CA. (Page 77)
- 19. General Manager's Report
- 20. General Counsel's Report
- 21. Board of Directors' Comments
- 22. Adjournment

AFFIDAVIT OF POSTING

I, Paul J. Bushee, Secretary of the Leucadia Wastewater District, hereby certify that I posted a copy of the foregoing agenda in the lobby of the District office at 1960 La Costa Avenue, Carlsbad, California at least 72 hours prior to the meeting, in accordance with Govt. Code Section 54954.2(a).

Date: October 13, 2016

Paul J. Bushee, Secretary/General Manager

MEMORANDUM

DATE:

October 13, 2016

TO:

Board of Directors

FROM:

Paul J. Bushee, General Manager

SUBJECT:

Presentation and Awards - Achievement of Organizational Objectives

I am pleased to report that the Leucadia Wastewater District (LWD) recently achieved an organizational objective under the District's Incentive Program.

A. Achieve Highest Number of Consecutive Work Days Without a Lost Time Injury

On September 12, 2016, LWD staff completed five years without a lost time injury accident. This achievement represents a significant accomplishment since workplace injuries result in lost productivity, low morale, and increased workers' compensation costs. Consequently, avoiding workplace injuries is one of the most important accomplishments LWD staff can achieve. By reaching this goal, each employee is eligible for a \$1,200 incentive compensation award.

Please join me in congratulating LWD for this accomplishment.

tb:PJB

MEMORANDUM

DATE:

October 13, 2016

TO:

Board of Directors

FROM:

Paul J. Bushee, General Manager

SUBJECT:

District Transparency Certificate of Excellence - Special District Leadership

Foundation

It is my pleasure to announce that Leucadia Wastewater District (LWD) was recently awarded the District Transparency Certificate of Excellence on October 11, 2016 during CSDA's Annual Conference in San Diego, CA.

A number of requirements were necessary in order to achieve this award. Some of these requirements included the following: providing current ethics training for all Board Members, updating numerous policies, updating the District website, and providing a community outreach engagement project.

Please join me in congratulating both the LWD Board and staff for this outstanding accomplishment.

tb:PJB

District Transparency Certificate of Excellence

May 2016 – May 2018

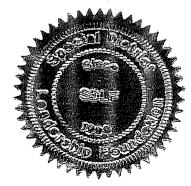
This 31st day of May 2016

The Special District Leadership Foundation is proud to present this District Transparency Certificate of Excellence to

Leucadia Wastewater District

In recognition of the district's completion of all transparency program requirements designed to promote transparency in their operations and governance to the public and other stakeholders.

David Aranda, SDLF Board President



Neis C. M. Com

Neil McCormick, SDLF Chief Executive Officer

Ref: 17-5159

LEUCADIA WASTEWATER DISTRICT

Minutes of a Regular Board Meeting September 14, 2016

A regular meeting of the Board of Directors of the Leucadia Wastewater District (LWD) was held Wednesday, September 14, 2016 at 5:00 p.m., at the District Administration Office at 1960 La Costa Ave., Carlsbad, California.

1. Call to Order

President Omsted called the meeting to order at 5:00 p.m.

2. Roll Call

DIRECTORS PRESENT:

Omsted, Sullivan (via teleconference), Kulchin, and Juliussen

DIRECTORS ABSENT:

Hanson

OTHERS PRESENT:

General Manager Paul Bushee, General Counsel Wayne Brechtel, Administrative Services Manager Richard Duffey, Technical Services Manager Robin Morishita, Field Services Superintendent Jeff Stecker. Executive Assistant Tianne Baity, Administrative Services Supervisor Trisha Hill, Field Services Supervisor Marvin Gonzalez, Field Services Technician III Gabe Mendez, Field Services Technician-In-Training Curney Russell, District Engineer Steve Deering, and Jane Costello with Infrastructure Engineering Corporation (IEC)

3. Pledge of Allegiance

President Omsted led the pledge of allegiance.

4. General Public Comment Period

None.

5. Approval of Agenda

Upon a motion duly made by Director Juliussen, seconded by Director Sullivan, and unanimously carried, the Board of Directors, approved Agenda by the following vote:

Director	Vote .
President Omsted	Yes
Vice President Hanson	Absent
Director Sullivan	Yes
Director Kulchin	Yes
Director Juliussen	Yes

6. Presentations and Awards

A. Achievement of an Individual Award – Field Services Technician III Gabriel (Gabe) Mendez 5th year anniversary.

GM Bushee introduced FST III, Gabe Mendez, stating that he recently passed his 5th year anniversary at the District. He provided background information about Gabe and noted that under LWD's incentive program that Gabe is eligible for a \$100 incentive award.

Associate Degree Public Works Management: Public Works Management Level II – Gabriel Mendez

GM Bushee also stated that FST III Gabe Mendez recently received his Associate Degree in Public Works Management from Palomar College. He noted that under LWD's incentive program that Gabe is eligible for a \$750 incentive award.

President Omsted presented Gabe with his certificate and the Board of Directors congratulated Gabe for his efforts.

Achievement of an Individual Performance Objective - Curney Russell.

GM Bushee introduced Field Services Technician-In-Training Curney Russell stating that Curney recently received his Collection System Maintenance Grade 1 Certification from the California Water Environment Association. He stated that this is his first award since his employment and he presented background information about Curney. He noted that Curney is eligible for a \$500 incentive award under the District's incentive program.

President Omsted presented Curney with his certificate and the Board of Directors congratulated Curney for his efforts.

Achievement of an Individual Performance Objective - Marvin Gonzalez.

GM Bushee introduced Field Services Supervisor Marvin Gonzalez stating that Marvin recently received his Certificate of Achievement in Wastewater Technology Education from Palomar College. He also presented background information about Marvin. He noted that Marvin is eligible for a \$500 incentive award under the District's incentive program.

President Omsted presented Marvin with his certificate and the Board of Directors congratulated Marvin for his efforts.

CONSENT CALENDAR

7. Approval of Board and Committee Minutes

Minutes of the following meetings:

August 16, 2016 Investment and Finance Committee Meeting August 17, 2016 Regular Board Meeting September 6, 2016 Investment and Finance Committee Meeting September 7, 2016 Engineering Committee Meeting

8. Approval of Demands for August/September 2016

Payroll Checks numbered 18739-18801; General Checking - Checks numbered 48625-48751.

- 9. Operations Report (A copy was included in the original September 14, 2016 Agenda)
- 10. Finance Report (A copy was included in the original September 14, 2016 Agenda)

11. Disclosure of Reimbursements

This report discloses travel expense reimbursements for the month of August 2016.

Upon a motion duly made by Director Juliussen, seconded by Director Kulchin, and unanimously

carried, the Board of Directors, approved the Consent Calendar by the following vote:

Director	Vote
President Omsted	Yes
Vice President Hanson	Absent
Director Sullivan	Yes
Director Kulchin	Yes
Director Juliussen	Yes

EWA and COMMITTEE REPORTS

12. Encina Wastewater Authority (EWA) Reports

A. EWA Board Report - Meeting held on August 24, 2016.

Director Juliussen reported on EWA's August 24, 2016 Board Meeting.

B. EWA Member Agency Manager's (MAM) - Meeting held on September 6, 2016.

GM Bushee reported on MAM's September 6, 2016 meeting.

13. Committee Reports

A. Investment and Finance (IFC) Meeting held on September 6, 2016.

Director Omsted reported that the IFC reviewed staff's recommendation to re-delegate authority to manage LWD's investment program to the General Manager effective September 1, 2016 through August 31, 2017.

Director Omsted also reported that the IFC reviewed Resolution No. 2282 revising the LWD Investment Policy.

The IFC concurred with staff to present these recommendations to the Board of Directors and they will be discussed later in the agenda.

B. Engineering Committee (EC) Meeting held on September 7, 2016.

Director Juliussen reported that the EC reviewed Task Order No. 29 with Infrastructure Engineering Corporation (IEC) for engineering design services for the Leucadia Pump Station Rehabilitation Project in an amount not to exceed \$41,058.

The EC concurred with staff to present this recommendation to the Board of Directors and it will be discussed later in the agenda.

The EC also received updates on the status of a cooperative arrangement with the Olivenhain Municipal Water District to use recycled water for collection system hydro-cleaning and the Scott's Valley Pipeline Project Rehabilitation Post Construction Evaluation.

These items were for information only. No action was taken.

ACTION ITEMS

14. Leucadia Pump Station Rehabilitation Project – Engineering Design Services

Authorize the General Manager to execute Task Order No. 29 with Infrastructure Engineering Corporation (IEC) for engineering design services for the Leucadia Pump Station Rehabilitation Project in an amount not to exceed \$41,058.

TSM Morishita presented this item indicating that it was reviewed by the EC at their September 7th meeting. He noted that it is a Fiscal Year 2017 tactical goal. TSM Morishita provided background information on the project and listed the major items to be accomplished during the rehabilitation.

TSM Morishita stated that IEC submitted a proposal for project design. He described the scope of work which includes structural and electrical subcontracted services. He said that staff believes that the IEC proposal is fair, reasonable, and recommended that the Board authorize the General Manager to execute Task Order No. 29 with IEC.

Following discussion, upon a motion duly made by Director Juliussen, seconded by Director Kulchin, and unanimously carried, the Board of Directors authorized the General Manager to execute Task Order No. 29 with IEC for engineering design services for the Leucadia Pump Station Rehabilitation Project in an amount not to exceed \$41,058 by the following vote:

Director	Vote
President Omsted	Yes
Vice President Hanson	Absent
Director Sullivan	Yes
Director Kulchin	Yes
Director Juliussen	Yes

15. Annual Review of LWD's Investment Policy

Re-delegate authority to manage LWD's investment program to the General Manager effective September 1, 2016 through August 31, 2017, adopt Resolution No. 2282 amending LWD's Investment Policy, and receive and file the annual review of the Investment Policy.

ASM Duffey presented this item indicating that it was reviewed by the Investment and Finance Committee (IFC) at their September 6th meeting. He noted that it is a Fiscal Year 2017 tactical goal and he provided background information on the Investment Policy. He stated that there were changes recommended to the following areas; Permitted Investments section 8.1, Diversification section 11.0, and minor administrative changes to formatting and grammar.

ASM Duffey stated that staff and the IFC also discussed the practicality of implementing the corporate environmental review portion under section 8.2 "Socially Responsible Investing." ASM Duffey noted that during the IFC meeting Directors Omsted and Hanson concurred with staff's preference on the removal of this portion but agreed that this item should be brought to the Board at its September meeting for discussion.

Director Juliussen commented that his concern has always been the safety of the money rather than the return on the investment and asked how safe is the District's money. ASM Duffey answered stating that the District's investments are safe and are highly rated by the rating agencies. He also stated that LWD's investment advisor, PFM, adds an extra layer of scrutiny in its review of any investments it recommends.

Director Kulchin asked if LWD's portfolio lost money during the financial crisis in 2008. ASM Duffey

answered stating that LWD's portfolio lost \$0 in principal during the most recent financial crisis and noted LWD's number one priority is preservation of principal.

Director Kulchin also asked if the Board of Directors re-delegates authority to manage LWD's investment program to the General Manager on an annual basis. ASM Duffey answered affirmatively.

Following discussion, upon a motion duly made by Director Kulchin, seconded by Director Sullivan, and unanimously carried, the Board of Directors re-delegated authority to manage LWD's investment program to the General Manager effective September 1, 2016 through August 31, 2017 by the following vote:

Director	Vote
President Omsted	Yeş
Vice President Hanson	Absent
Director Sullivan	Yes
Director Kulchin	Yes
Director Juliussen	Yes

Following discussion, upon a motion duly made by Director Kulchin, seconded by Sullivan, and unanimously carried, the Board of Directors adopted Resolution No. 2282 amending LWD's Investment Policy, and received and filed the annual review of the Investment Policy by the following vote:

Director	Vote
President Omsted	Yes
Vice President Hanson	Absent
Director Sullivan	Yes
Director Kulchin	Yes
Director Juliussen	Yes

INFORMATION ITEMS

16. Project Status Updates and Other Informational Reports

A. None.

17. Directors' Meetings and Conference Reports

A. <u>CSDA Quarterly Dinner was held on August 18, 2016 at The Butcher Shop Steakhouse in Kearny Mesa, CA.</u>

Directors Juliussen and Omsted both agreed the speaker on workplace violence prevention was informative.

Director Kulchin stated that the CSDA Quarterly dinners have very good programs.

B. <u>Carlsbad State of the City Luncheon was held on August 26, 2016 at the Sheraton Resort & Spa in Carlsbad, CA.</u>

Director Juliussen stated he was very impressed with the City of Carlsbad's accomplishments. He noted that they are in great shape financially.

18. General Manager's Report

GM Bushee reported on the following items:

- Public education article in the Encinitas Patch titled "Help Stop Illegal Dumping into the Wastewater System". GM Bushee thanked ASsup Hill and Jared Criscuolo of Rising Tide Partners for their work in drafting the article and getting it published.
- CSDA and CASA testified at the Little Hoover Hearing held on August 25, 2016 and another hearing is scheduled for October.
- At the end of August the North San Diego Water Reuse Coalition provided a response on the San Diego Grand Jury Report.
- GM Bushee will be out of the office October 4 through October 10 visiting family and he will send an update on who will be the acting GM during his absence.

19. General Counsel's Report

GC Brechtel reported on the following items:

• SB 1069: this bill eliminates the ability to charge capacity fees for accessory dwelling units and it has gone to the Governor for signature. GC Brechtel will inform staff if it is signed into law.

20. Board of Directors' Comments

Director Kulchin thanked Director Juliussen for always being complimentary to everyone on staff. Director Kulchin also thanked staff and the General Manager for running a very prudent and effective District.

Director Sullivan thanked everyone for accommodating her teleconference call for the Board Meeting. She also congratulated staff on the awards they received.

21. Adjournment

President Omsted adjourned the meeting at 5:42 p.m.

Donald Omsted, Pr	resident

Paul J. Bushee Secretary/General Manager (SEAL)

LEUCADIA WASTEWATER DISTRICT

Minutes of a Human Resources Committee Meeting September 26, 2016

A meeting of the Human Resources Committee (HRC) of the Leucadia Wastewater District (LWD) was held Monday, September 26, 2016 at 8:30 a.m. at the District Administration Office at 1960 La Costa Ave., Carlsbad, California.

1. Call to Order

Director Hanson called the meeting to order at 8:30 a.m.

2. Roll Call

DIRECTORS PRESENT:

Kulchin and Hanson

DIRECTORS ABSENT:

None.

OTHERS PRESENT: General Manager Paul Bushee, Administrative Services Manager Richard Duffey, Administrative Services Supervisor Trisha Hill, and

Executive Assistant Tianne Baity

3. Public Comment

No public comment was received.

4. New Business

A. Discussion of Leucadia Wastewater District (LWD) Employee Compensation.

GM Bushee presented the item stating that this meeting is a follow-up to the discussion regarding LWD's compensation at the June 2016 Board of Directors meeting.

GM Bushee provided background information on LWD's compensation program. He also provided a handout on agencies similar to LWD based on population, number of accounts, service area size, miles of pipeline, number of employees and personnel budget figures. Director Hanson asked why San Elijo Joint Powers Authority (SEJPA) was not included on this handout. GM Bushee answered that the handout reflects agencies that generally operate collection systems similar to LWD. Director Kulchin stated that the handout is the best comparison he has seen between LWD and similar agencies.

GM Bushee noted that LWD keeps staff lean in order to maximize efficiency and minimize personnel costs. He also noted that LWD's goal is to provide a high level of service in a cost effective manner while maintaining an outstanding environmental record.

Director Hanson voiced concern that sewer rate increases go towards the personnel budget. GM Bushee responded that rate increases cover all LWD operating and capital expenses. GM Bushee presented several PowerPoint slides showing both staff and Board compensation trends. He noted that both trends have been relatively

flat over the past 6 years. Director Kulchin asked if rate increases go to support the needs and the infrastructure of the District. ASM Duffey answered affirmatively.

Director Hanson stated that she would like an efficiency study conducted that looks at how LWD spends money. She said that she is concerned about the way things are done at LWD and why LWD pays more in compensation than other Districts. She stated that she would like the efficiency study to be an overall evaluation of the entire District.

Director Kulchin stated that he is not in agreement with conducting an efficiency study as it would be too expensive. He stated that LWD has a tight knit, productive, effective team with high moral, minimum spills and accidents, which stays within budget and therefore he can't warrant an efficiency study.

Following discussion, the HRC recommended that staff research and provide price estimates for an efficiency study focusing on the areas of finance, staffing, job descriptions, human resources, operations, risk management, capital expenditures, board expenditures and consultant expenditures.

GM Bushee stated that staff would research price estimates for an efficiency study and set a date for another HRC meeting so that staff could report back on the pricing.

5. Information Items

None.

6. Directors' Comments

None.

7. General Manager's Comments

None.

8. Adjournment

Director Hanson adjourned the meeting at 9:35 a.m.

Paul J. Bushee Secretary/General Manager (Seal)

Ref: 17-5182

LEUCADIA WASTEWATER DISTRICT

Minutes of an Engineering Committee Meeting October 5, 2016

A meeting of the Engineering Committee (EC) of Leucadia Wastewater District (LWD) was held on Wednesday, October 5, 2015 at 8:30 a.m., at the LWD Administration Office located at 1960 La Costa Avenue, Carlsbad, California.

1. Call to Order

Chairperson Juliussen called the meeting to order at 8:30 a.m.

2. Roll Call

DIRECTORS PRESENT:

Juliussen and Kulchin

DIRECTORS ABSENT:

None

OTHERS PRESENT:

Technical Services Manager Robin Morishita; Field Services Superintendent Jeffery Stecker; Field Services Supervisor Marvin Gonzalez; District Engineer Steve Deering; Natalie Fraschetti and Steven Henderson from

Dexter Wilson Engineering.

3. Public Comment

None.

4. New Business

A. Receive and file the Sanitary Sewer Management Plan (SSMP) Fiscal Year 2016 (FY16) Audit conducted by Dexter Wilson Engineering, Inc.

FSSupt Stecker provided background information. He explained that Dexter Wilson Engineering (DWE) worked closely with staff to develop the SSMP and previously completed the annual audits for Fiscal Years 2010 to 2015 and the 2014 SSMP update. He introduced Natalie Fraschetti from DWE to present the audit findings.

Ms. Fraschetti explained the SSMP audit process. She stated that the audit concluded that the District's activities, programs, and efforts meet or exceed the requirements of its SSMP. She said that minor changes in the District's organization, practices, or regulations that occurred during the year were not significant enough to require a revision of the SSMP prior to June 2019, the required five year SSMP review cycle.

After discussion, the EC concurred with staff to recommend that the Board receive and file the FY16 SSMP Audit at the October Board Meeting.

5. Information Items

A. Batiquitos Pump Station Photo Voltaic Panel Installation

TSM Morishita presented a status of the installation of Photo Voltaic (PV) Panels at the Batiquitos Pump Station. He explained that the installation of the PV Panels satisfies the requirement to reduce on-peak demand by 2,000 kwhrs per year for the new electrical rate applied to the Batiquitos Pump Station. TSM Morishita said that

the new rate at Batiquitos Pump Station has significantly reduced the electrical cost there. He stated that the installation of the PV Panels at Batiquitos is complete and that the system is online and generating electricity. TSM Morishita noted that the last remaining item is that Milholland Electric, the contractor, needs to connect the monitoring system to the internet for remote monitoring of the system.

6. Directors' Comments

None.

7. General Manager's Comments

None.

8. Adjournment

Chairperson Juliussen adjourned the meeting at approximately 9:13 a.m.

Paul J. Bushee, Secretary/Manager (Seal) DATE:

October 13, 2016

TO:

Board of Directors

FROM:

Paul J. Bushee, General Manager

SUBJECT:

Approval of September/October Demands

RECOMMENDATION:

Staff requests that the Board of Directors:

- 1. Approve checks and electronic payments totaling \$ 573,299.82.
- 2. Discuss and take other action as appropriate.

DISCUSSION:

Attached are check registers describing all payments made by LWD for the months September 9, 2016 – October 13, 2016.

Operating expenses totaled \$ 305,049.01 while Capital Improvement Program expenses totaled \$ 122,982.10.

Payroll for employees and the Board totaled \$ 145,268.71.

Attached, please find a year-to-date Employee and Board Payroll Report from September 2015 to October 2016, for your review. The report includes a monthly breakdown of employee and Board payroll expenses for the prior 12 months.

Attachment 1	Summary of Demands by Account September/October 2016
Attachment 2	Accounts Payable Check Register dated September 9, 2016
Attachment 3	Payroll Check Register dated September 13, 2016
Attachment 4	Payroll Check Register dated September 14, 2016
Attachment 5	Payroll Check Register dated September 14, 2016
Attachment 6	Accounts Payable Check Register dated September 22, 2016
Attachment 7	Payroll Check Register dated September 28, 2016
Attachment 8	Board Payroll Check Register dated October 1, 2016
Attachment 9	Accounts Payable Check Register dated October 1, 2016
Attachment 10	Payroll Check Register dated October 12, 2016
Attachment 11	Year to Date Employee and Board Payroll Report

DEMANDS SUMMARY

October 19, 2016

1. Demands

Category	Check #'s	•	Amo	ount	Total
Payroll Check -9/13/2016	18802 - 18803	Incentive		\$552.5	9
Payroll Check -9/14/2016	18804 - 18822			\$46,590.9	
Payroll Check - 9/14/2016	18823 - 18824	Incentive		\$1,137.2	7
Payroll Check - 9/28/2016	18825 - 18843			\$46,288.3	6
Board Payroll Check - 10/1/2016	18844 - 18848			\$1,750.7	9
Payroll Check -10/12/2016	18849 - 18867			\$48,948.7	<u>6</u>
		Total		\$145,268.7	1
General Checking -9/9/2016	48752 - 48790		\$	65,824.91	
General Checking -9/22/2016	48791 - 48824		\$	215,197.30	
General Checking -10/01/2016	48825 - 48857		<u>\$</u>	147,008.90	_
		Total	\$	428,031.11	
		GRAND TOTAL			\$573,299.82

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
ARC DOCUMENT SOLUTIONS.,LLC	48752	9/9/2016	32.00	PLANS AND SPECS
	Total 48752		32.00	
AT&T	48753	9/9/2016	191.18	PHONES/AUG
	Total 48753		191.18	
BARRETT ENGINEERED PUMP	48754	9/9/2016	281.88	HYDROMATIC SUMP PUMP
	Total 48754		281.88	
CARLSBAD CHAMBER OF COMMERCE	48755	9/9/2016	800.00	MEMBERSHIP RENEWAL-16/17
	Total 48755		800.00	
CITY OF CARLSBAD	48756	9/9/2016	323.60	WATER @ OFFICE/PLANT
CITY OF CARLSBAD CITY OF CARLSBAD		9/9/2016 9/9/2016	183.57 <u>254.40</u>	WATER @ VACTOR WATER @ VACTOR 2
	Total 48756		761.57	
CORELOGIC INFORMATION SOLUTIONS,INC	48757	9/9/2016	125.00	REAL QUEST SUB SERVICE-AUGUST
	Total 48757		125.00	
CUES, INC	48758	9/9/2016	388.61	CABLES,BULBS, ETC FOR CCTV VAN
	Total 48758		388.61	
DATA NET	48759	9/9/2016	850.00	IS MAINT AND SUPPORT
	Total 48759		850.00	
DAVID KULCHIN	48760	9/9/2016	27.00	REIMBURSE DK FOR CSDA DINNER
	Total 48760		27.00	
DONALD OMSTED	48761	9/9/2016	15.50	REIMBURSE FOR CASA CONF
	Total 48761		15.50	
ENCINITAS CHAMBER OF COMMERCE	48762	9/9/2016	250.00	MEMBERSHIP RENEWAL-16/17
	Total 48762		250.00	•
HAAKER EQUIPMENT CO	48763	9/9/2016	122.32	PARTS
	Total 48763		122.32	
IAN RIFFEL	48764	9/9/2016	199.98	SAFETY BOOTS
•	Total 48764		199.98	

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
ICMA RETIREMENT-303979	48765	9/9/2016	3,885.42	DEFERRED COMP-8/31/2016
	Total 48765		3,885.42	
INTERSTATE BATTERIES OF SAN DIEGO	48766	9/9/2016	255.17	BATTERIES
	Total 48766		255.17	
JACKSON & BLANC	48767	9/9/2016	1,617.25	MAINT/SUPPORT -HVAC SYSTEM-SEPT-NOV
·	Total 48767		1,617.25	
MITSUBISHI ELECTRIC US, INC	48768	9/9/2016	277.41	MAINT/SERVICE FOR ELEVATOR
	Total 48768		277.41	
NAPA AUTO	48769	9/9/2016	43.16	DEF 002/PARTS AND SUPPLIES
	Total 48769		43.16	
OFFICE DEPOT, INC.	48770	9/9/2016	56.58	OFFICE SUPPLIES
	Total 48770		56,58	
OLIVENHAIN MUNICIPAL WATER DISTRICT	48771	9/9/2016	6,440.16	FURMAN GROUP PAYMENT
	Total 48771		6,440.16	
OLIVENHAIN MUNICIPAL WATER DIST	48772	9/9/2016	41.13	WATER @ E. ESTATES PS
OLIVENHAIN MUNICIPAL WATER DIST		9/9/2016	278.56	WATER @ TRAVELING 2
OLIVENHAIN MUNICIPAL WATER DIST		9/9/2016	271.59	WATER @ TRAVELING-VACTOR
OLIVENHAIN MUNICIPAL WATER DIST		9/9/2016	94.53	WATER @ VP5 PS
OLIVENHAIN MUNICIPAL WATER DIST		9/9/2016	41.13	WATER @ VP7 PS
	Total 48772		726.94	
PEP BOYS	48773	9/9/2016	10.00	PRO GAUGE
	Total 48773		10.00	
PERS RETIREMENT	48774	9/9/2016	313.99	BOARD RETIREMENT ENDING 8/31/16
PERS RETIREMENT		9/9/2016	12,596.45	EMPLOYEE RETIREMENT ENDING 8/28/16
	Total 48774		12,910.44	
PITNEY BOWES GLOBAL FINANCIAL LLC	48775	9/9/2016	155.88	POSTAGE METER LEASE-OTRLY

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
	Total 48775		155,88	
PLANT PEOPLE, INC	48776	9/9/2016	158.00	MAINT OF LIVE PLANTS IN OFFICE
	Total 48776		. 158.00	
PROFORMA PRINT & PROMOTIONS	48777	9/9/2016	527.04	PAYROLL CHECKS
	Total 48777		527.04	
PURCHASE POWER	48778	9/9/2016	104.15	POSTAGE/SHIPPING-FEDX
	Total 48778		104.15	
ROCKWELL CONSTRUCTION	48779	9/9/2016	135.00	CM/INSPECTION @ BPS
SERVICES, INC ROCKWELL CONSTRUCTION SERVICES, INC		9/9/2016	125.00	ELECTRICAL CM/INSPECTION @ VP5 PS
	Total 48779		260.00	
SAN DIEGUITO WATER	48780	9/9/2016	103.16	WATER @ BPS
DISTRICT SAN DIEGUITO WATER DISTRICT		9/9/2016	289.30	WATER @ TANKER 2
	Total 48780		392.46	
SOUTHERN CONTRACTING COMPANY	48781	9/9/2016	810.00	ELECTRICAL WORK @ SPS
	Total 48781		810.00	
TC CONSTRUCTION	48782	9/9/2016	24,171.29	RETENTION-FINAL PAYMENT
	Total 48782		24,171.29	
THE HOME DEPOT CRC/GECF	48783	9/9/2016	416.02	SUPPLIES
	Total 48783		416.02	
PIPE TOOLS SPECIALITIES	48784	9/9/2016	682.54	DOUBLE HOLE CHAIN ASSEMBLY
	Total 48784		682.54	
T.S. INDUSTRIAL SUPPLY	48785	9/9/2016	99.07	GREEN MARKING PAINT
	Total 48785		99.07	
UNDERGROUND SERVICE ALERT OF	48786	9/9/2016	288.00	UNDERGROUND ALARM SYSTEM
	Total 48786		288.00	
U.S. BANK	48787	9/9/2016	7,164.65	CONFERENCES,

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
	Total 48787		7,164.65	
VERIZON WIRELESS	48788	9/9/2016	21.27	TELEMENTRY
	Total 48788		21.27	
WASTE MANAGEMENT	48789	9/9/2016	206.86	TRASH SERVICE-AUG
	Total 48789		206.86	
XEROX CORPORATION	48790	9/9/2016	100.11	MONTHLY FEE-AUG
	Total 48790		100.11	
Report Total			65,824.91	
vehou torgi			05,024.91	

Vendor Activity - Supplemental Credit Card Report From 9/9/2016 Through 9/9/2016

	Vendor Name	Tra Sou	Effective Date	Check/Voucher Number	Expenses	GL Code	GL Title	Transaction Description
	U.S. BANK	APS	9/9/2016	48787	0.00	1005	UNION BANK GENERAL	CONFERENCES, MEETINGS,SUPPLIES, ETC
	U.S. BANK	APS	9/9/2016	48787	0.00	1080	DUE TO/FROM OTHER FUNDS	CONFERENCES, MEETINGS,SUPPLIES, ETC
	U.S. BANK	API	9/9/2016	48787	49.96	4330	BOARD CONFERENCES	CASA CONF-DO
	U.S. BANK	API	9/9/2016	48787	122.69	4330	BOARD CONFERENCES	CASA CONF-ES
	U.S. BANK	API	9/9/2016	48787	(525.00)	4330	BOARD CONFERENCES	CREDIT-CASA-AJ
	U.S. BANK	API	9/9/2016	48787	580.00	4330	BOARD CONFERENCES	CSDA CONF AJ
	U.S. BANK	API	9/9/2016	48787	580.00	4330	BOARD CONFERENCES	CSDA CONF-DK
	U.S. BANK	API	9/9/2016	48787	580.00	4330	BOARD CONFERENCES	CSDA CONF-DO
	U.S. BANK	API	9/9/2016	48787	580.00	4330	BOARD CONFERENCES	CSDA CONF-ES
	U.S. BANK	API	9/9/2016	48787	580.00	4330	BOARD CONFERENCES	CSDA CONF-JH
	U.S. BANK	API	9/9/2016	48787	55.00	4330	BOARD CONFERENCES	CSDA WEBINAR-ES
	U.S. BANK	API	9/9/2016	48787	1,101.28	4330	BOARD CONFERENCES	HOTEL-CASA CONF-ES
24	U.S. BANK	API	9/9/2016	48787	30.00	4910	OFFICE SUPPLIES	OFFICE SUPPLIES
•	U.S. BANK	API	9/9/2016	48787	42.00	4950	Computer Software/Srvc/Support/Hardware	IPAD COVER
	U.S. BANK	API	9/9/2016	4 8787	117.90	5040	SAFETY SUPPLIES	SAFETY SUPPLIES .
	U.S. BANK	API	9/9/2016	48787	445.76	5510 -	LINE MAINTENANCE	VAN-LINE MAINT
	U.S. BANK	API	9/9/2016	48787	245.76	5530	BUILDINGS & GROUNDS	BLDGS/GROUNDS REMOTES
	U.S. BANK	API	9/9/2016	48787	475.73	5540	VEHICLES	VEHICLE MAINT
	U.S. BANK	API	9/9/2016	48787	62.67	5710	TRAINING, EDUCATION & CONFERNC	CASA CONF
	U.S. BANK	API	9/9/2016	48787	39.00	5710	TRAINING, EDUCATION & CONFERNC	CASA CONF-PARK
	U.S. BANK	API	9/9/2016	48787	18.85	5710	TRAINING, EDUCATION & CONFERNC	CASA-GAS
	U.S. BANK	API	9/9/2016	48787	580.00	5710	TRAINING, EDUCATION & CONFERNC	CSDA CONF-PB
	U.S. BANK	API	9/9/2016	48787	575.00	5710	TRAINING, EDUCATION & CONFERNC	CSDA SECRETARY CONF
	U.S. BANK	API	9/9/2016	48787	137.00	5710	TRAINING, EDUCATION & CONFERNC	CSDA SW FLIGHT
	U.S. BANK	API	9/9/2016	48787	370.09	5710	TRAINING, EDUCATION & CONFERNC	HOTEL-SEWER SUMMIT
	U.S. BANK	API	9/9/2016	48787	190.96	5710	TRAINING, EDUCATION & CONFERNC	SW FLIGHT-SEWER SUMMIT
_	U.S. BANK	API	9/9/2016	48787	100.00	5910	TELEPHONE	WEBSITE HOST
	U.S. BANK	API	9/9/2016	48787	30.00	5910	TELEPHONE	WIFI-R.M.
TTACHME				Transaction Total	7,164.65			
			Total 9/9/2016		7,164.65			

LEUCADIA WASTEWATER DISTRICT EMPLOYEE PAYROLL CHECK REPORT

Payroll Date:

September 13, 2016

Incentive

<u>Check Nos.</u> <u>Date</u> <u>Amount</u>

18802 - 18803

9/13/2016

\$552.59

LEUCADIA WASTEWATER DISTRICT EMPLOYEE PAYROLL CHECK REPORT

Payroll Date:

September 14, 2016

<u>Check Nos.</u> <u>Date</u> <u>Amount</u>

18804 - 18822

9/14/2016

\$46,590.94

LEUCADIA WASTEWATER DISTRICT EMPLOYEE PAYROLL CHECK REPORT

Payroll Date:

September 14, 2016

INCENTIVE

<u>Check Nos.</u> <u>Date</u> <u>Amount</u>

18823 - 18824

9/14/2016

\$1,137.27

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
PETTY CASH	48791	9/22/2016	201.93	PETTY CASH-SEPT
	Total 48791		201.93	
COLLIN CHAPPELLE	48792	9/22/2016	3,212.50	PHOTOS-ADVANCE PAYMENT
	Total 48792		3,212.50	
CHUCKS TIRE CENTER	48793	9/22/2016	807.17	TIRES
•	Total 48793		807.17	
CONEXIS	48794	9/22/2016	140.00	SEC 125 FLEX PLAN-AUGUST
	Total 48794		140.00	
CORODATA	48795	9/22/2016	76.95	STORAGE
	Total 48795		76.95	
CWEA CWEA	48796	9/22/2016 9/22/2016	172.00 172.00	MEMBERSHIP RENEWAL-M. AVALOS MEMBERSHIP RENEWAL-M. GONZĄLEZ
	Total 48796		344.00	
DATA NET DATA NET DATA NET	48797	9/22/2016 9/22/2016 9/22/2016	208.24 10,339.92 21,934.96	IS MAINT AND SUPPORT MS SERVER USER UPGRADE PARTIAL PYMT ON COMPUTERS
	Total 48797		32,483.12	
DEXTER WILSON ENGINEERING	48798	9/22/2016	3,105.00	FY 16 AUDIT OF SSMP
	Total 48798		3,105.00	
DKF SOLUTIONS GROUP, LLC	48799	9/22/2016	400.00	SAFETY MSO SETUP
	Total 48799		400.00	
DION INTERNATIONAL TRUCKS INC	48800	9/22/2016	2,632.41	MAINT/WORK ON VACTOR 152
	Total 48800		2,632.41	
PETER T. DYER	48801	9/22/2016	3,000.00	LATERAL REIMBURSEMENT
	Total 48801		3,000.00	
ENCINA WASTEWATER AUTHORITY	48802	9/22/2016	92,342.00	Cal Pers Side Fund Pay Down for Encinia
	Total 48802		92,342.00	
EWING IRRIGATION PRODUCTS	48803	9/22/2016	53.65	PARTS

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
	Total 48803		53.65	
GREAT AMERICA FINANCIAL SERVICES	48804	9/22/2016	755.37	COPIER LEASE
	Total 48804		755.37	
HAAKER EQUIPMENT CO	48805	9/22/2016	486.00	PARTS
	Total 48805		486.00	
HEAVILAND ENTERPRISES, INC	48806	9/22/2016	840.00	LANDSCAPE MAINT-SEPT
	Total 48806		840.00	
I2B NETWORKS, INC	48807	9/22/2016	160.00	WEB CAM-SEPT-OCT
	Total 48807		160.00	
ICMA RETIREMENT-303979	48808	9/22/2016	3,885.42	DEFERRED COMP
	Total 48808		3,885.42	
PHIL LUGO	48809	9/22/2016	3,000.00	LATERAL REIMBURSEMENT
	Total 48809		3,000.00	
MILHOLLAND ELECTRIC, INC	48810	9/22/2016	10,468.05	BPS SOLAR PV
	Total 48810		10,468.05	
napa auto Napa auto	48811	9/22/2016 9/22/2016	11.86 34.52	NUT DRIVER SUPPLIES
•	Total 48811		46.38	
NATIONWIDE RETIREMENT SOLUTIONS	48812	9/22/2016	247.22	DEFERRED COMP
	Total 48812		247.22	
NU-LINE TECHNOLOGIES, INC	48813	9/22/2016	18,857.50	2016 GRAVITY PIPELINE
	Total 48813		18,857.50	
OFFICE DEPOT, INC.	48814	9/22/2016	274.51	OFFICE SUPPLIES
	Total 48814		274.51	
PALOMAR WATER, LLC	48815	9/22/2016	243.00	BOTTLED WATER DELIVERED-August
	Total 48815		243.00	
PEP BOYS PEP BOYS PEP BOYS	48816	9/22/2016 9/22/2016 9/22/2016	10.24 37.79 79.88	MINI BULB SEAT COVERS SEAT COVERS FOR TRUCK #153

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
	Total 48816		127.91	
RICHARD STINSON	48817	9/22/2016	2,950.00	CONSTRUCTION MGMT-SEPT
	Total 48817		2,950.00	
SCW CONTRACTING CORP	48818	9/22/2016	10,415.80	VP5 PS REPLACEMENT PROJECT
	Total 48818		10,415.80	
SAN DIEGO GAS & ELECTIRC	48819	9/22/2016 9/22/2016 9/22/2016 9/22/2016 9/22/2016 9/22/2016 9/22/2016 9/22/2016 9/22/2016 9/22/2016 9/22/2016	121.62 484.52 782.38 979.79 16,147.85 176.08 727.50 315.11 195.08 10.00 2.66	ELECTRIC @ AVOCADO PS ELECTRIC @ DIANA PS ELECTRIC @ E. ESTATES PS ELECTRIC @ LCPS ELECTRIC @ LEUCADIA PS/OFFICE ELECTRIC @ RANCHO VERDE PS ELECTRIC @ SPS ELECTRIC @ VP5 PS ELECTRIC @ VP7 PS GAS @ OFFICE/LPS NAT GAS @ EE
	Total 48819		19,942.59	
TERMINIX	48820	9/22/2016	56.00	MONTHLY PEST SERVICE-AUG
	Total 48820		56.00	
TODD AMOS	48821	9/22/2016	61.97	SAFETY BOOTS
	Total 48821		61.97	
UNIFIRST CORPORATION	48822	9/22/2016	185.34	LAUNDRY SERVICE W/E 9/7/16
	Total 48822		185.34	
VERIZON WIRELESS	48823	9/22/2016	1,570.31	CELL PHONES AND EQUIPMENT
	Total 48823		1,570.31	
WORDEN WILLIAMS LLP	48824	9/22/2016	1,825.20	LEGAL FEES-AUG
	Total 48824		1,825.20	
Report Total			215,197.30	

LEUCADIA WASTEWATER DISTRICT EMPLOYEE PAYROLL CHECK REPORT

Payroll Date:

September 28, 2016

 Check Nos.
 Date
 Amount

 18825 - 18843
 9/28/2016
 \$46,288.36

LEUCADIA WASTEWATER DISTRICT BOARD PAYROLL CHECK REPORT

Payroll Date:

October 1, 2016

<u>Check No.</u> <u>Date</u> <u>Amount</u>

18844 - 18848 10/1/2016 \$1,750.79

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
CAL PUBLIC EMPLOYEES' RETIRE SYSTEM	48825	10/1/2016	29,092.46	HEALTH INS-OCTOBER
	Total 48825		29,092.46	
CARLSBAD FUELS CORPORATION	48826	10/1/2016	2,927.85	VEHICLE FUEL
	Total 48826		2,927.85	
COUNTY OF SAN DIEGO	48827	10/1/2016	292.00	FACILITY PERMIT RENEWAL
	Total 48827		292.00	
CUES, INC CUES, INC	48828	10/1/2016 10/1/2016	264.86 792.35	CABLES SERVICES/REPAIRS
	Total 48828		1,057.21	
CWEA	48829	10/1/2016	172.00	RENEWAL FOR H. GONZALEZ
	Total 48829		172.00	
DATA NET	48830	10/1/2016	2,015.00	2016 MS UPGRADE
	Total 48830		2,015.00	
EVOQUA WATER TECHNOLOGIES, LLC	48831	10/1/2016	8,431.56	BIOXIDE
	Total 48831		8,431.56	·
GRAINGER, INC	48832	10/1/2016	301.10	CARDED NUMBERS/LETTERS KITS
	Total 48832		301.10	
HARTFORD LIFE & ACCIDENT INS.	48833	10/1/2016	441,32	LIFE INS-OCT
	Total 48833		441.32	
HD SUPPLY WATERWORKS, LTD	48834	10/1/2016	4,935.60	INFLOW DOME/GASKET
	Total 48834		4,935.60	
HOCH CONSULTING HOCH CONSULTING	48835	10/1/2016 10/1/2016	2,878.75 4,707.50	BPS SOLAR PROJECT VP5 PS CONSTRUCTION
	Total 48835		7,586.25	
HOPE HEALTH/IHAC	48836	10/1/2016	366.00	HOPE HEALTH LETTERS-SUBSCRITION
	Total 48836		366.00	
ICMA RETIREMENT-303979	48837	10/1/2016	3,885.42	DEFERRED COMP

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
	Total 48837		3,885.42	
INFRASTRUCTURE ENGINEERING CORP	48838	10/1/2016	942.50	2016 GRAVITY LINE
INFRASTRUCTURE		10/1/2016	857.50	FY 17 GRAVITY SEWER
ENGINEERING CORP INFRASTRUCTURE		10/1/2016	5,814.90	FY15 GRAVITY SEWER
ENGINEERING CORP INFRASTRUCTURE		10/1/2016	34,853.86	GAFNER AWT PROJECT
ENGINEERING CORP (NFRASTRUCTURE		10/1/2016	1,360.00	GIS SERVICES
ENGINEERING CORP INFRASTRUCTURE ENGINEERING CORP		10/1/2016	3,046.26	VP5 PS REPLACEMENT PROJECT
·	Total 48838		46,875.02	
JEFFERY STECKER	48839	10/1/2016	79.59	REIMBURSE FOR CONF-TRI STATE
	Total 48839		79.59	
MALLORY SAFETY AND SUPPLY	48840	10/1/2016	299.95	SAFETY GLOVES
	Total 48840		299.95	
MARVIN GONZALEZ	48841	10/1/2016	122.13	REIMBURSE FOR CONF-TRI STATE
	Total 48841		122.13	
MCCULLOUGH DESIGN AND DEVELOPMENT	48842	10/1/2016	1,349.83	REFUND DEV
	Total 48842		1,349.83	
OODGE DATA & ANALYTICS	48843	10/1/2016	1,342.61	AD FOR L1 FORCE MAIN WEST
	Total 48843		1,342.61	
MES VISION	48844	10/1/2016	379.33	VISION INS-OCT
	Total 48844		379.33	
NATIONWIDE RETIREMENT SOLUTIONS	48845	10/1/2016	148.32	DEFERRED COMP
	Total 48845		148.32	
OFFICE DEPOT, INC.	48846	10/1/2016	64.62	OFFICE SUPPLIES AND CREDIT
	Total 48846		64.62	
EP BOYS EP BOYS	48847	10/1/2016 10/1/2016	10.79 113.37	OIL FILTER WRENCH SEAT COVERS
	Total 48847		124.16	
ERS RETIREMENT	48848	10/1/2016	12,596.45	EMPLOYEE RETIREMENT ENDING 9/11/2016
ate: 9/28/16 12:18:32 PM		34		PagA:TTACHME

Vendor Name	Check Number	Effective Date	Check Amount	Transaction Description
	Total 48848		12,596.45	
PLUMBERS DEPOT, INC	48849	10/1/2016	169.56	WARTHOG OVERHAUL
	Total 48849		169.56	
QUALITY CHEVROLET	48850	10/1/2016	429.39	MAINT/REPAIR
	Total 48850		429.39	
SAN DIEGO GAS & ELECTIRC	48851	10/1/2016	11,274.67	ELECTRIC @ BPS
SAN DIEGO GAS & ELECTIRC		10/1/2016	1,695.24	ELECTRIC @ EEPS
	Total 48851		12,969.91	
STEVE KRASON	48852	10/1/2016	412.30	REIMBURSE FOR CONF-TRI STATE
	Total 48852		412.30	
THE GUARDIAN	48853	10/1/2016	4,116.48	DENTAL/DISABILITY INS-OCT
	Total 48853		4,116.48	
TRI COMMUNITY ANSWERING SERVICE	48854	10/1/2016	90,00	ANSWERING SERVICE-SEPT/OCT
	Total 48854		90.00	
T.Y. LIN INTERNATIONAL	48855	10/1/2016	2,758.19	DESIGN SERVICES @ POINSETTIA
	Total 48855		2,758.19	
UNIFIRST CORPORATION	48856	10/1/2016	185.34	LAUNDRY SERVICE-W/E-9/21/16
	Total 48856		185.34	
VORTEX INDUSTRIES, INC	48857	10/1/2016	991,95	PREVENTATIVE MAINTENANCE PROGRAM
	Total 48857		991.95	
Report Total			147,008.90	

LEUCADIA WASTEWATER DISTRICT EMPLOYEE PAYROLL CHECK REPORT

Payroll Date:

October 12, 2016

Check Nos. Date Amount

18849 - 18867

10/12/2016

\$48,948.76

LEUCADIA WASTEWATER DISTRICT YEAR TO DATE EMPLOYEE AND BOARD PAYROLL AMOUNTS

9/2/2015 9/3/2015 9/9/2015 9/10/2015 9/16/2015 9/30/2015	Employee Board Employee Employee Employee Employee Employee TOTAL	Incentive Incentive	\$41,538.06 \$4,575.80 \$184.70 \$4,686.05 \$41,215.54 <u>41756.24</u> \$133,956.39
OCTOBER	Board	Incentive	\$5,312.42
10/3/2015	Employee		\$16,002.53
10/13/2015	Employee		\$42,620.89
10/14/2015	Employee		<u>\$44,099.43</u>
10/28/2015	TOTAL		\$108,035.27
NOVEMBER	Board		\$2,124.85
11/3/2015	Employee		\$44,035.82
11/11/2015	Employee		<u>\$44,605.14</u>
11/25/2015	TOTAL		\$90,765.81
DECEMBER	Board	Sick Buyback	\$1,975.10
12/3/2015	Employee		\$22,529.21
12/4/2015	Employee		\$44,069.21
12/9/2015	Employee		\$42,398.10
12/23/2015	TOTAL		\$110,971.62
JANUARY 1/3/2016 1/6/2016 1/13/2016 1/20/2016 1/20/2016	2016 Board Employee Employee Employee Employee TOTAL	Incentive Chucks's	\$1,628.29 \$43,385.98 \$461.75 \$41,432.17 \$7,460.73 \$94,368.92
2/3/2016 2/3/2016 2/3/2016 2/10/2016 2/10/2016 2/17/2016	Employee Board Employee Employee Employee TOTAL	Incentive Incentive	\$41,636.25 \$4,887.14 \$1,567.35 \$879.35 \$41,942.42 \$90,912.51

LEUCADIA WASTEWATER DISTRICT YEAR TO DATE EMPLOYEE AND BOARD PAYROLL AMOUNTS

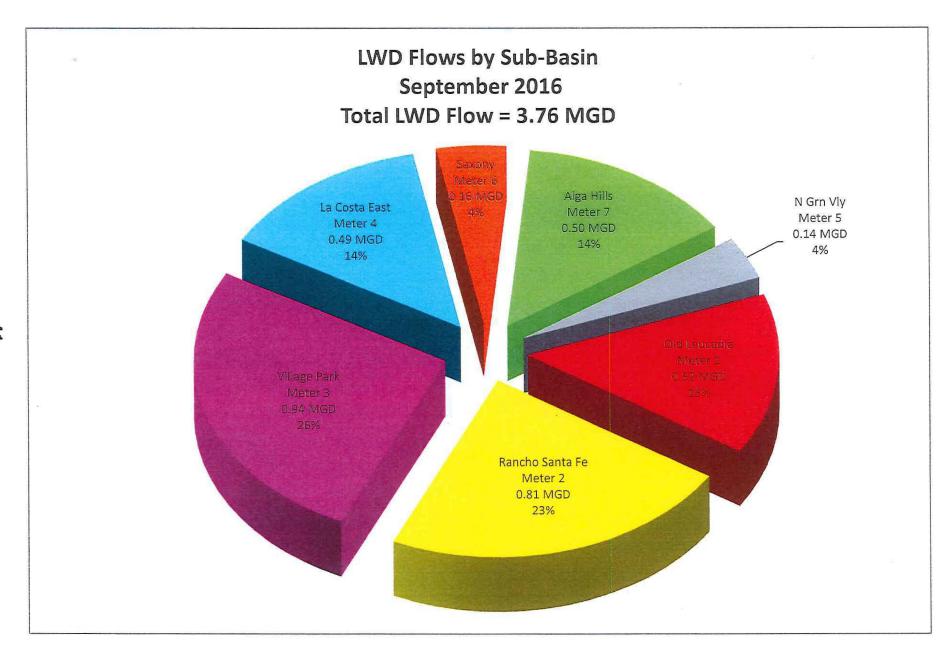
<u>MARCH</u>			
3/2/2016 3/2/2016 3/9/2016 3/16/2016 3/30/2016	Employee Board Employee Employee Employee TOTAL	Incentive	\$42,292.77 \$3,136.26 \$451.61 \$42,023.59 <u>\$41,286.80</u> \$129,191.03
			4.20 ,70 mee
<u>APRIL</u>			
4/2/2016 4/13/2016	Board		\$3,531.16
4/13/2016 4/14/2016	Employee Employee	Incentive	\$44,125.93 \$11,302.63
4/27/2016	Employee	Moentive	\$44,434.86
112112010	TOTAL		\$103,394.58
MAY			
5/2/2016	Board		\$4,924.86
5/11/2016	Employee		\$45,328.93
5/11/2016	Employee	Incentive	\$16,361.17
5/25/2016	Employee		<u>\$45,256.06</u>
	TOTAL		\$111,871.02
JUNE			
6/2/2016	Board		\$4,900.16
6/8/2016	Employee		\$45,693.96
6/22/2016	Employee		\$44,504.50 \$05,003,63
	TOTAL		\$95,098.62
JULY			
7/2/2016	Board		\$1,113.05
7/6/2016	Employee		\$45,209.70 \$45,447,42
7/20/2016 7/21/2016	Employee Employee	Incentive	\$45,447.42 <u>\$92.35</u>
112112010	TOTAL	MCGMAC	\$91,862.52
	TOTAL	•	ψο 1,002.02
<u>AUGUST</u>			
8/1/2016	Board		\$2,494.10
8/3/2016	Employee		\$47,019.66
8/16/2016	Employee	Incentive	, \$6,786.37
8/17/2016	Employee		\$46,135.12 45052.27
8/31/2016	Employee TOTAL		<u>45952.27</u> \$148,387.52
•	IOIAL		ψ170,301.32

LEUCADIA WASTEWATER DISTRICT YEAR TO DATE EMPLOYEE AND BOARD PAYROLL AMOUNTS

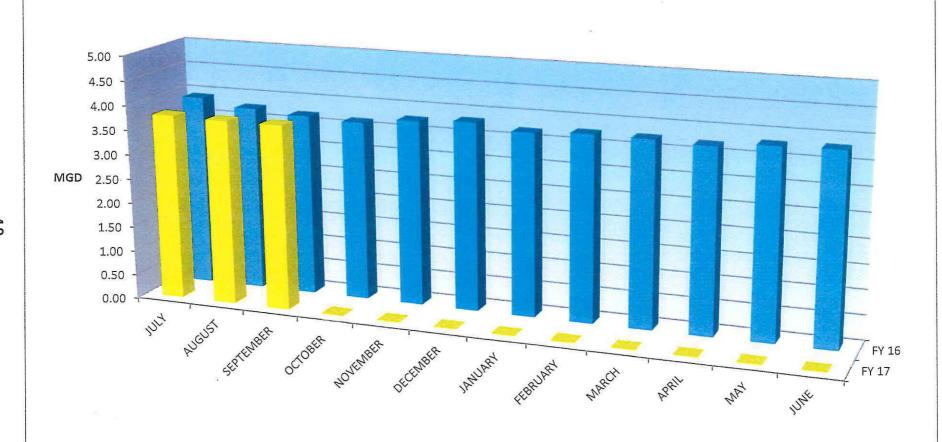
<u>SEPTEMBER</u>			
9/1/2016	Board		\$5,336.83
9/13/2016	Employee	Incentive	\$552.59
9/14/2016	Employee		\$46,590.94
9/14/2016	Employee	Incentive	\$1,137.27
9/28/2016	Employee		<u>\$46,288.36</u>
	TOTAL		\$99,905.99
OCTOBER			
10/1/2016	Board		\$1,750.79
10/12/2016	Employee		<u>\$48,948.76</u>
	TOTAL		\$50,699.55

LEUCADIA WASTEWATER DISTRICT OPERATIONS REPORT FISCAL YEAR 2017 (July 2016 - June 2017)

CURRENT MONTH - September 2016								FY 2015-2016
Period	Total Rain	Total Flow	Added EDU's	LWD ADF	GPD/EDU	RECLAIMED		LWD ADF
	Inches	MG	28,560.21	(MGD)		Total (ac-ft/mo)		(MGD)
JULY	0.00	116.87	1.00	3.77	132	54.07		3.92
YTD			28,561.21					
AUGUST	0.00	116.25	1.50	3.75	131	44.02	A Commence of the Commence of	3.77
YTD			28,562.71					
SEPTEMBER	0.24	112.80	2.00	3.76	132	47.41		3.70
YTD			28,564.71					
OCTOBER					0			3.65
YTD			28,564.71	_			100	
NOVEMBER					0			3.77
YTD			28,564.71					
DECEMBER					0			3.83
YTD			28,564.71					
JANUARY					0			3.71
YTD			28,564.71					
FEBRUARY					0			3.77
YTD			28,564.71					
MARCH					0			3.76
YTD			28,564.71					
APRIL					0			3.72
YTD			28,564.71]				
MAY					0			3.81
YTD			28,564.71					
JUNE					0			3.83
YTD			28,564.71					
YTD Totals	0.24	345.92	4.50			145.50	and the second second	
Mo Average	0.08	115.31	1.50	3.76	32.91	48.50		3.77

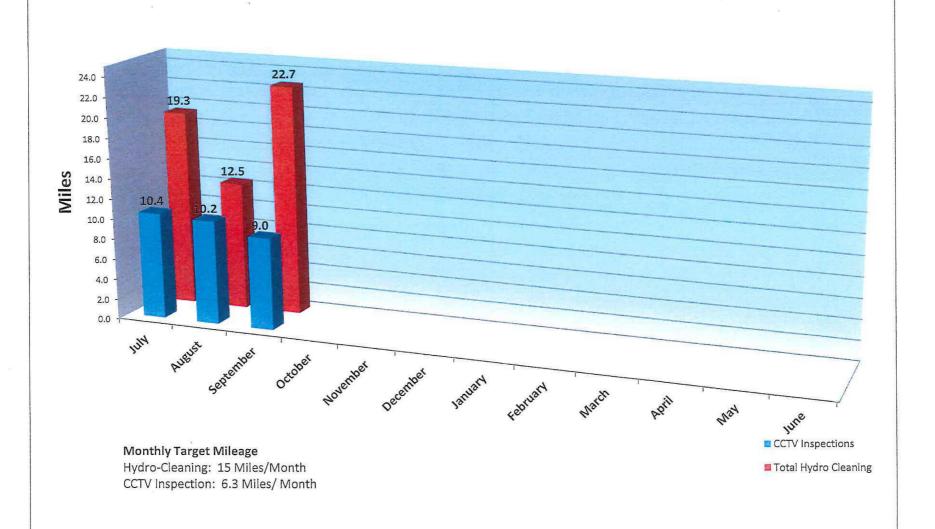


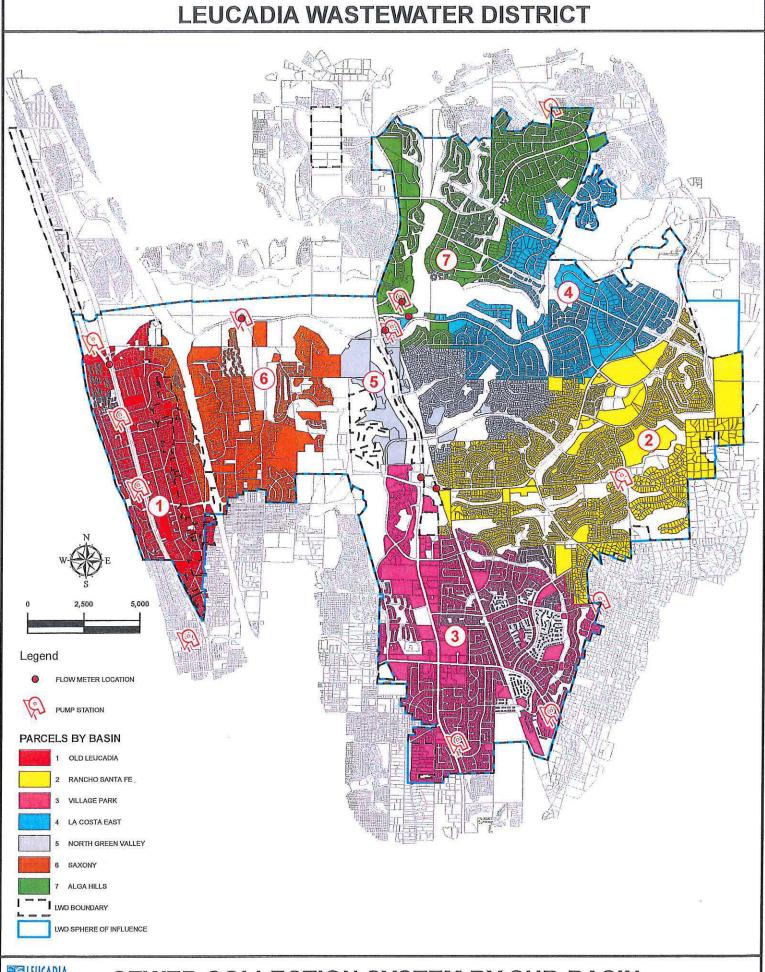
Leucadia Wastewater District Flow Comparison FY 16 to FY 17



Month

FY-17 CCTV Inspections & Hydro Cleaning Production







Leucadia Wastewater District

Balance Sheet As of 9/30/2016

		Current Year
Assets		
Cash & Investments	1CAS	33,244,332.80
Accounts Receivables	2A/R	120,530.26
Prepaid Expense	3PRE	173,300.64
Funds held with Encinca Wastewater Authority	4EWA	1,486,800.00
Capital Assets	4F/A	153,257,263.85
Less Accumulated Depreciation	6DEP	(49,904,593,36)
Total Assets		138,377,634.19
Deferred Outflows		
Projected/Actual PERS Earnings Difference	6D/O	391,974.00
PERS Proportions & Assumptions Difference	7D/O	26,291.00
Current Year PERS Employer Contribution	8D/O	299,609.00
Total Deferred Outflows		717,874.00
Total Assets & Deferred Outflows		139,095,508.19
Liabilities		
Accounts Payable & Accrued Expenses	A/P	295,086.17
Developer Deposits	DEVD	101,889.20
Net Pension Liability	LTDB	2,511,793.00
EWA Pension Liability	LTDP	1,816,300.00
Total Liabilities		4,725,068.37
Deferred Inflows		
PERS Actual/Proportion Contribution Difference	D/I2	141,557.00
PERS Proportions & Assumptions Difference	D/I3	216,891.00
Projected/Actual PERS Earnings Difference	D/In	573,987.00
Total Deferred Inflows	-,	932,435.00
Net Position		
Beginning Net Position (as of June 30, 2016)		
Investment in Capital Assets	IC/A	103,352,670.49
Reserves	RESV	30,805,272.67
Total Beginning Net Position (as of June 30, 2016)		134,157,943.16
Current Change In Net Position		, .
Other		(719,938.34)
Total Current Change In Net Position		(719,938.34)
Total Net Position		133,438,004.82
Total Liabilites, Deferred Inflows & Net Position		139,095,508.19

Leucadia Wastewater District

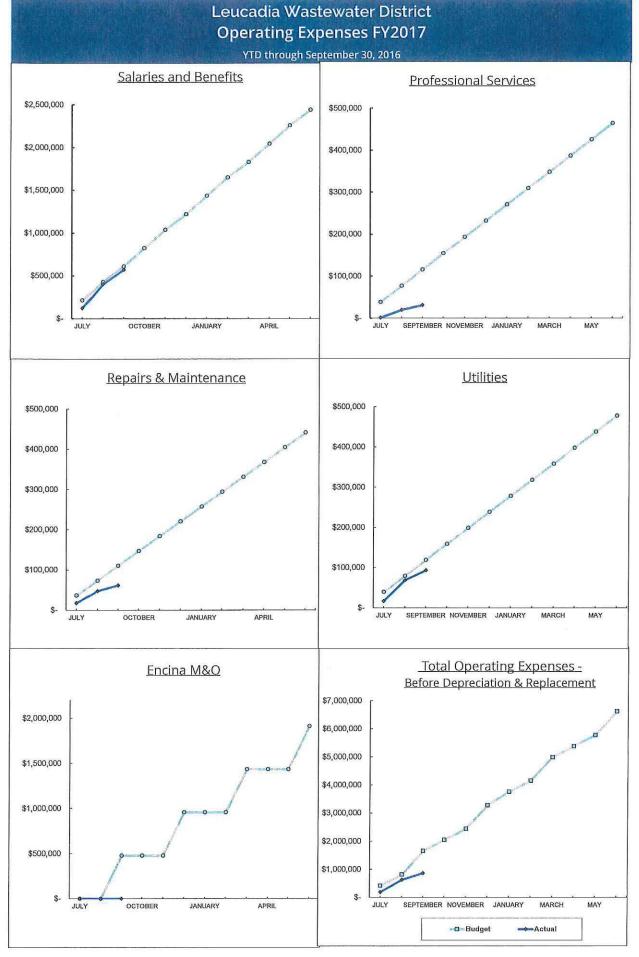
Summary Budget Comparison - Revenues and Operating Expenses From 7/1/2016 Through 9/30/2016

Account Title		TD Actual	Total Annual Budget	Remaining Budget	Percentage Total Budget Used
OPERATING REVENUES					
3110 Sewer Service Fees	\$	164,544.61	\$ 9,819,969.00	\$ 9,655,424.39	1.7%
3150 Recycled Water Sales	110	88,861.78	269,000.00	180,138.22	33.0%
3100 Misc. Operating Revenue		440.00	223,710.00	223,270.00	0.2%
TOTAL OPERATING REVENUES	\$	253,846.39	\$10,312,679.00	\$10,058,832.61	2.5%
OPERATING EXPENSES					
4100 Salaries	\$	393,959.46	\$ 1,747,174.00	\$ 1,353,214.54	22.5%
4200 Employee Benefits		207,143.68	832,488.00	625,344.32	24.9%
4300 Directors Expense		24,663.39	142,400.00	117,736.61	17.3%
4400 Election Expense		0.00	30,000.00	30,000.00	0.0%
4600 Gas, Oil & Fuel		3,694.33	44,000.00	40,305.67	8.4%
4700 Insurance Expense		17,087.70	113,900.00	96,812.30	15.0%
4800 Memberships		5,559.00	25,900.00	20,341.00	21.5%
4900 Office Expense		12,557.29	137,100.00	124,542.71	9.2%
5000 Operating Supplies		23,074.22	227,600.00	204,525.78	10.1%
5200 Professional Services		31,180.38	464,700.00	433,519.62	6.7%
5300 Printing & Publishing		0.00	29,000.00	29,000.00	0.0%
5400 Rents & Leases		5,472.40	15,200.00	9,727.60	36.0%
5500 Repairs & Maintenance		61,583.38	441,600.00	380,016.62	13.9%
5600 Monitoring & Permits		1,428.00	57,300.00	55,872.00	2.5%
5700 Training & Development		8,105.73	47,200.00	39,094.27	17.2%
5900 Utilities		93,371.49	477,900.00	384,528.51	19.5%
6100 LAFCO Operations		6,470.14	9,000.00	2,529.86	71.9%
6200 Encina Operating Expense		0.00	1,911,730.00	1,911,730.00	0.0%
6900 Admin O/H alloc to Capital		(29,992.10)	(137,959.00)	(107,966.90)	21.7%
TOTAL OPERATING EXPENSES	\$	865,358.49	\$ 6,616,233.00	\$ 5,750,874.51	13.1%
NON ODED ATTRIC DEVENUES					
NON-OPERATING REVENUES		26 020 00	d 240 260 00	d 214 221 00	10 00/
3130 Capacity Fees	\$	26,039.00	\$ 240,360.00	\$ 214,321.00	10.8% 2.0%
3220 Property Taxes		30,543.90	1,550,000.00	1,519,456.10	2.0% 32 . 1%
3250 Investment Income		68,109.00	212,000.00	143,891.00	32.1% 0.2%
3290 Misc. Non Op Revenue	79611	276.17	174,400.00	174,123.83	
TOTAL NON-OPERATING REVENUES	\$	124,968.07	\$ 2,176,760.00	\$ 2,051,791.93	5.7%

Revenue FY2017 YTD through September 30, 2016 **Capacity Charges** Sewer Service Fees \$12,000,000 \$300,000 \$10,000,000 \$250,000 \$8,000,000 \$200,000 \$6,000,000 \$150,000 \$4,000,000 \$100,000 \$2,000,000 \$50,000 JANUARY JULY OCTOBER APRIL OCTOBER **JANUARY** APRIL **Property Taxes Investment Income** \$1,800,000 \$250,000 \$1,600,000 \$200,000 \$1,400,000 \$1,200,000 \$150,000 \$1,000,000 \$800,000 \$100,000 \$600,000 \$400,000 \$50,000 \$200,000 OCTOBER JANUARY OCTOBER JULY **JANUARY** APRIL **Recycled Wastewater Sales** Total Revenue \$300,000 \$14,000,000 \$12,000,000 \$250,000 \$10,000,000 \$200,000 \$8,000,000 \$150,000 \$6,000,000 \$100,000 \$4,000,000 \$50,000 \$2,000,000 JULY OCTOBER JANUARY APRIL OCTOBER JANUARY APRIL -O-Budget ----Actual

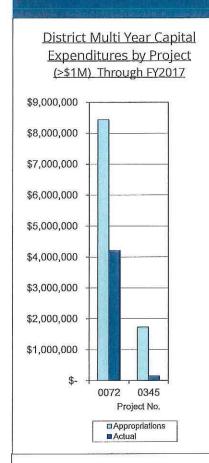
Leucadia Wastewater District

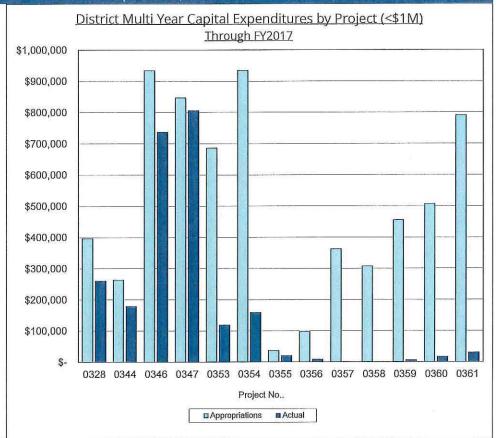
^{*} Preliminary: subject to future reviewy reconciliation, accruals, and audit

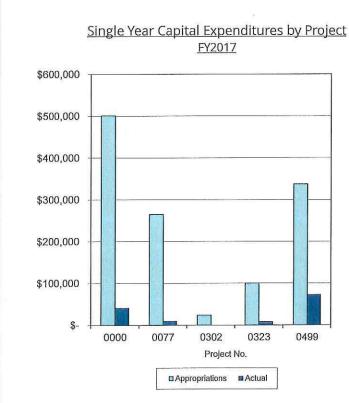


Leucadia Wastewater District Capital Expenditures

As of September 30, 2016





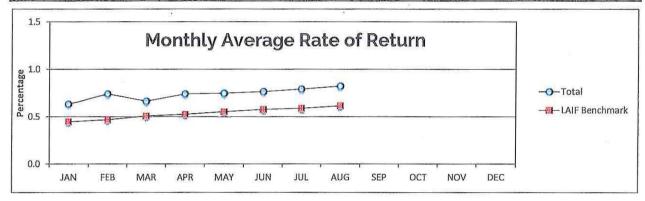


Project Legend

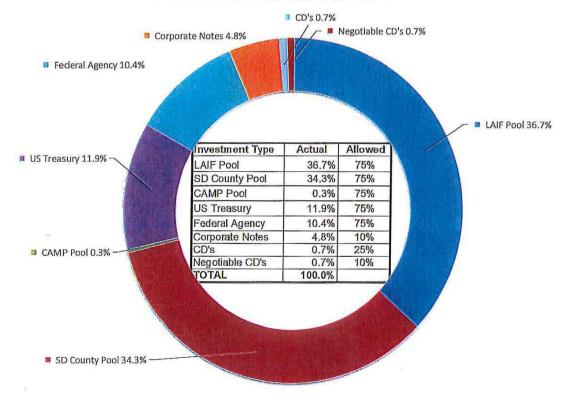
Multi-Year Capital Projects	No.
Encina Joint Facility Capital Projects	0072
North SD Water Reuse Coalition Project	0328
Scott's Valley Pipeline Repair	0344
Leucadia PS VFD Replacement	0345
FY2015 Gravity Pipeline Rehabilitation	0346
Saxony Pump Station Rehabilitation	0347
FY2016 Gravity Pipeline Rehabilitation	0353
Village Park No. 5 PS Replacement	0354
Batequitos Pump Station Solar Panels	0355
New Recycled Water Pump Design	0356
La Costa Golf Course Gravity Line Improv	0357
Leucadia Pump Station Rehabilitation	0358
FY2017 Gravity Pipeline Rehabilitation	0359
Gafner AWT Improvements	0360
Poinsettia Station Gravity Pipeline Rehab	0361
Single Year Capital Projects	No.
Equipment	0000
Misc. Pipeline Rehabilitation	0077
District Engineering Services	0302
Lateral Replace/Backflow Prevention	0323
LWD Gen'l Cap Labor & O/H Allocation	0499

LEUCADIA WASTEWATER DISTRICT Monthly Investment Summary August 31, 2016

	Principal (C	August	Average	
Cash Equivalents & Investments	July 31, 2016	August 31, 2016	Interest	Rate
LAIF Pool	\$ 13,458,988	\$ 12,298,988	\$ 6,590	0.614%
SD County Pool	11,502,076	11,502,076	8,885	0.927%
CAMP Pool	74,645	102,663	53	0.640%
CAMP Portfolio				
US Treasury Notes	3,992,305	3,992,305	2,750	0.830%
Federal Agency Mortgage-Backed Securities	6,153	6,120	38	7.370%
Federal Agency Notes	3,488,390	3,488,390	2,895	1.010%
Corporate Bonds/Notes	1,611,640	1,611,640	1,583	1.190%
Certificates of Deposit	250,000	250,000	321	1.540%
Negotiable CD's	250,000	250,000	210	1.010%
Total Camp Portfolio	9,598,488	9,598,455	7,798	0.980%
Totals	\$ 34,634,197	\$ 33,502,182	\$ 23,326	0.822%

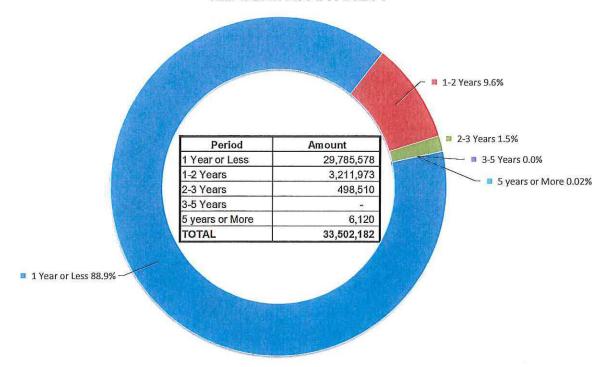


INVESTMENT DISTRIBUTION BY CATEGORY

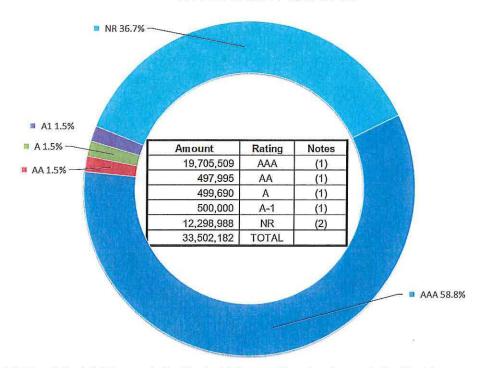


LEUCADIA WASTEWATER DISTRICT Monthly Investment Summary August 31, 2016 (Continued)

REMAINING MATURITY



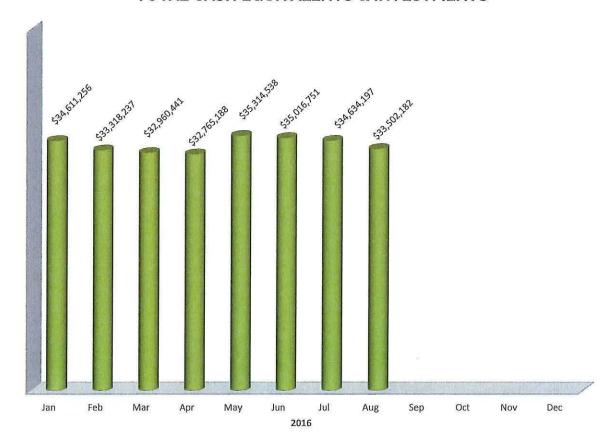
INVESTMENT RATINGS



- (1) CAMP Pool, SD County Pool, & CD's are rated by Standard & Poors and Investments are rated by Moody's.
- (2) LAIF is not rated

LEUCADIA WASTEWATER DISTRICT Monthly Investment Summary August 31, 2016 (Continued)

TOTAL CASH EQUIVALENTS & INVESTMENTS



INVESTMENT TRANSACTIONS

For the month of August, 2016

Investment	Purch	nases	Matu	ırities	:	Sales	Notes	YTM at Cost
GNMA MBS 30-yr Pool	\$	- 20	\$	33	\$: =	(3)	7.37%
TOTAL	\$	947	\$	33	\$	-		

(3) Monthly principal payments from mortgage pool

Investment transactions above do not include transfers between checking a/c's and cash equivalents (pools)

MEMORANDUM

Ref: 17-5166

DATE:

October 13, 2016

TO:

Board of Directors

FROM:

Paul J. Bushee, General Manager

SUBJECT:

September 2016 Board Disclosure of Reimbursements Report

RECOMMENDATION:

Staff requests that the Board of Directors:

1. Receive and file the Board Disclosure of Reimbursement Report for the month ending September 2016.

DISCUSSION:

Government Code Section §53065 stipulates that Special Districts must disclose reimbursements of \$100 or more on at least an annual basis. Leucadia Wastewater District (LWD) prepares the Disclosure Report every month in accordance with Resolution No. 2250 – The Integrated Travel Authorization and Expense Reimbursement Policy, which is above and beyond the requirements of Government Code Section §53065.

Attached please find the Board Disclosure of Reimbursements report for the month of September 2016 for your review.

tb:PJB

Attachment

Leucadia Wastewater District Disclosure of Reimbursements Report September 1-30, 2016

		Director	Director	Director	Director	Director	GM	ASM	ASuper	FSSupIn		Super
Conference Date	Description	J. Hanson	E. Sullivan	D. Omsted	D. Kulchin	A. Juliussen	P. Bushee	R. Duffey	T. Hill	J. Stecker	M. Go	nzalez
					CSRMA Long	Range Planning						
CASA	Registration											
Long Range Planning	Hotel						484.44			i i		
September 11-13, 2016	Airfare											
Newport Beach, CA	Meals					in the same of the	7.94					
Andrew College State College S	Tolls						15.22					
	Parking											
	Tips/Baggage			(0)								
	Fuel/mileage/taxi						40.01					
	Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 547.61	\$ -	\$ -	\$ -	\$	-
Tri-State Seminar	Registration					99.00				149.00		149.00
September 20-22, 2016	Hotel									285.60		285.60
Las Vegas, NV	Airfare											
	Meals									55.28		106.44
	Rental Car											
	Parking											
	Tips			(CA								
	Fuel/mileage/taxi					162.00				40.00		
	Total	\$ -	\$ -	\$ -	\$ -	\$ 261.00	\$ -	\$ -	\$ -	\$ 529.88	\$	541.04
	Registration		CHI	T		1		1	T	T T		
	Hotel											
	Airfare				N. Committee							
	Meals											
	Rental Car											
	Parking											
	Tips											
	Fuel/mileage/taxi											
	Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	

Notes:

⁻ Due to illness AJ cancelled Tri-State, working on refund for registration, hotel refunded

⁻ Reg. for Tri-State for JS and MG includes Hoover Dam Tour

Ref: 17-5173

MEMORANDUM

DATE:

October 13, 2016

TO:

Board of Directors

FROM:

Paul J. Bushee, General Manager

SUBJECT:

Status Update - Fiscal Year 2017 (FY 17) LWD Tactics and Action Plan

RECOMMENDED:

1. No action is required.

DISCUSSION:

During the July 13, 2016 Board meeting, the Board of Directors adopted the LWD FY 17 Tactics and Action Plan. At that meeting, the Board of Directors directed staff to include a quarterly status report of the Tactics and Action Plan in the agenda.

Attached for the Board's review, is the FY 17 Tactics and Action Plan's quarterly status report with an ending date of September 2016. The report indicates which goals are in progress, have been completed, and have not been started.

PJB

Attachments

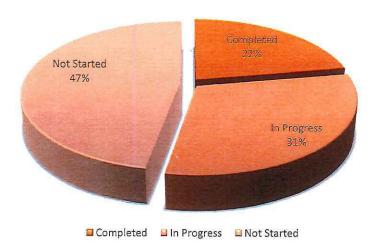
FY 2017 Tactics and Action Plan Status Report

July 1 - September 30, 2016

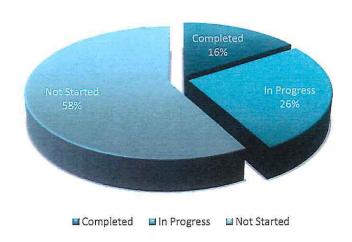
Financial Tactics

Not Started 45% In Progress 2.2% ■ Completed ■ In Progress ■ Not Started

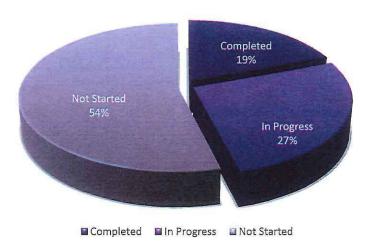
Services Tactics



People Tactics



Infrastructure & Technology Tactics



Leucadia Wastewater District Fiscal Year 2017 **Tactics & Action Plans**

1. Financial

Assure fiscal stability and growth by effectively monitoring and forecasting District finances in order to provide competitive rates and

void abrupt rate adjustments.										
<u>Tactics</u>	Leader	<u>Team</u>	Start Date	Completion Date	Status/Comments					
Y 2018 Budget		CONTRACTOR OF SHIPPING SERVICES IN		Paid						
Initial Data Collection	ASM	TSM, FSS, EA, ASSup	Jan-17	Feb-17	Not Started					
Board Workshop	ASM	TSM, FSS, EA, ASSup	May-17	May-17	Not Started					
Budget Approval	ASM	TSM, FSS, ASSup	Jun-17	Jun-17	Not Started					
Budget Approval	AOW	Tolki, Too, Addup	Juli-17	Juli-17	Not Glarica					
FY 2016 Audit					Secretary Personal Control					
Data Collection & Report Preparation	ASM	AT, ASSup	Jul-16	Nov-16	In Progress					
Coordinate with & Respond to Auditors	ASM	AT, ASSup, EA, GM	Jul-16	Dec-16	In Progress					
Audit Report to Board	ASM	ASSup	Dec-16	Dec-16	Not Started					
, man report to Board	710111		H.Seria	554.16	1173 5181351					
Finance Policy Reviews	31									
Procurement Policy	ASM	TSM,	Aug-16	Aug-16	Completed					
Investment Policy	ASM	ASSup	Sep-16	Sep-16	Completed					
Reserve Policy	ASM	ASSup	Feb-17	Feb-17	Not Started					
			31.245.341		************					
Finance Awards										
Apply for CSMFO Financial Reporting Award	ASM		Dec-16	Jan-17	Not Started					
		240								
GASB 68 Pension Liability Accrual Valuation	100000000000000000000000000000000000000									
Complete Second Valuation	ASM	ASSup	Jul-16	Sep-16	Completed					
Create Detailed & Roll Forward Schedules for Deferrals	ASM		Jul-16	Sep-16	Completed					
Complete Implementation of Phase II	ASM		Aug-16	Oct-16	Completed					
Financial Plan Update		90.9 dir								
Update Financial Plan Tracking Model & Present to Board	GM	ASM	Dec-16	Feb-17	Not Started					
Opdate Financial Flair Hacking Wodel & Flesent to Board	GIVI	ASIVI	Dec-16	Lep-17	Not Started					
Accounting Procedures										
Document Payroll Processing Procedures	ASM	AT, AS	Jul-16	Sep-16	In Progress					
Document Bank Reconciliation Procedures	ASM	ASSup	Jul-16	Sep-16	Completed					
Bootinon Bank (Cooliemano) 1 (Bootane)	,,,,,,,,	/100ap		00p 10	- omprotou					
nternal Controls				1						
Update Documentation of LWD's Internal Controls	ASM	ASSup, AT, EA, AS, FSSpec	Sep-16	Jan-17	Not Started					
0										
Human Resource Committee	020000		and the second							
Discussion of LWD Compensation	GM	ASM	Sep-16	Dec-16	In Progress					

2. People

Assure the highest qualified work force by optimizing training opportunities; promoting an excellent safety culture; and providing competitive compensation in order to recruit and retain high quality employees.

Tactics	<u>Leader</u> <u>Team</u>		Start Date	Completion	Status/Comments
				Date	
Conduct Employee Benefits Briefing	ASM	Pickering Ins Brokers	Nov-16	Jan-17	Not Started
Employee Training	200000000				
Conduct First Aid & CPR Training	FSS	FSSup, FS Staff	Jan-17	Feb-17	Not Started
Conduct Annual Flagger Training	FSSup	TSM, FSS	Apr-17	May-17	Not Started
Conduct Annual Confined Space Entry Training	FSS	FSSup, FS Staff	Jan-17	Feb-17	Not Started
By-pass Pumping Training @ Batiquitos & Leucadia PS	FSSup	TSM, FSS	Jul-16	Dec-16	Not Started
Hold an In-house Excel Training Session	ASM	TSM, FSS, FSSpec, Admin Staff	Aug-16	Sep-16	Completed
EAP Leadership Training	ASSup	Staff	May-17	Jun-17	Not Started
Administration Policy Updates/Reviews				100	PARATUG IN P. TO ME
Board Staff Relations Policy	ASM	GM, ASSup	Nov-16	Nov-16	Not Started
Board Policy Binders	EA	AS	Jul-16	Aug-16	Completed
Emergency Response					
Develop an Emergency Response Plan	ASSup	ASM, FSS, FSSup, FST III	Jul-16	Nov-16	In Progress
Conduct an emergency response training.	ASSup	ASM, FSS, FSSup, FST III	Dec-16	Apr-17	In Progress
LWD's Safety Program			4.00		
Review existing Safety Programs & Policies	ASM	GM, TSM, ASSup, FSS, FSSup,	Nov-16	Jan-17	In Progress
Update existing Safety Programs & Policies	ASM	GM, TSM, ASSup, FSS, FSSup,	Jan-17	Apr-17	In Progress
Add new Programs & Policies as required	ASM	GM, TSM, ASSup, FSS, FSSup,	Mar-17	Jun-17	Not Started
Salary Survey	ASM	ASSup, AS	Feb-17	Mar-17	Not Started
Conduct Employee Interviews					
General Employee Interviews	GM	ASM	Nov-16	Dec-16	Not Started
Compensation	GM	ASM	Nov-16	Dec-16	Not Started
Employee Recognition		B			14
Annual Employee BBQ	EA	ASSup, AS	Jul-16	Jul-16	Completed
Holiday Function	EA	ASSup, AS	Aug-16	Dec-16	In Progress

3. Services

Provide exceptional services to our customers by safely collecting and transporting wastewater in order to ensure the highest level of environmental protection; educating customers on our services; pursuing viable water recycling opportunities; and pursuing strategic alliances with other organizations.

<u>Tactics</u>	Leader	<u>Team</u>	Start Date	Completion Date	Status/Comments
Participate in North County Water Recycling Lobbying Effort	GM	TSM, DE	Jul-16	Jun-17	In Progress
Teacher Grant Program Awards	A C(C)	40	D 40	A 47	N-t Ot-1-1
LWD Grant CSDA (Video Contest)		AS AS	Dec-16 Aug-16	Apr-17 Dec-16	Not Started In Progress
Purchase New Portable By-Pass Pump		TOU FOR		0.000	Elizario de la companya de la compan
Oblain Bids Board Approval		TSM, FSSup TSM, FSSup	Aug-16 Oct-16	Sep-16 Oct-16	Not Started Not Started
Purchase		TSM, FSSup	Oct-16	Jan-17	Not Started
Evaluate the Opportunity to Separate the Existing Main Office and Leucadia Pump Station Joint Electrical Meter	FSS	TSM, FSSup	Jul-16	Mar-17	Not Started
Obtain Baseline Back Ground Water Samples at Various Locations	FSS	TSM, FSSup	Jul-16	Mar-17	Completed
Purchase New CCTV Van					
Obtain Bids	FSS	TSM, FSSup	Aug-16	Aug-16	Completed
Board Approval Purchase		TSM, FSSup TSM, FSSup	Sep-16 Sep-16	Sep-16 Dec-16	Completed Completed
Renew ADS Contract for Flow Monitoring Services Board Approval	FSS	TSM, FSSup	Jul-16	Jul-16	Completed
3 17	100	Tow, Tooup	Jul-10	Jul-10	Completed
Evaluate Enforcement Procedures and Potential Fines for Illegal Discharges					
Collect Data		TSM, FSS	Sep-16	Oct-16	In Progress
Evaluate Board Approval		TSM, FSS TSM, FSS	Nov-16 Jan-17	Dec-16 Jan-17	Not Started Not Started
Evaluate the Need for a Small Vehicle to Tow Mini-jetter for	FST-III	TSM, FSS, FSSup	Jan-17	Mar-17	Not Started
Hydrocleaning	101111	Tolai, Too, Tooup	July 17	Widnes	not oldred
Evaluate the Need for an Emergency Confined Space Trailer	FSSup	TSM, FSSup	Nov-16	Mar-17	Not Started
Evaluate the Need for a Large Vehicle to Tow the ACME Pump	FST-II	TSM, FSS, FSSup	Jan-17	Mar-17	Not Started
Hydro-Cleaning & CCTV Inspection of La Costa Golf Course Gravity Lines	FSSup	FS Staff	Jul-16	Dec-16	In Progress
Host Emergency Drill with Local Agencies	FSS	FSSup, FS Staff	Jul-16	May-17	Not Started
Purchase Replacement Gas Monitors (2)	FSS	FSSup, FS Staff	Feb-17	Apr-17	Not Started
Purchase New Replacement Milltronics (2)	FSS	TMS, FSSup	Nov-16	Dec-16	Completed
Public Outreach					
Generate Content & Build Facebook Audience	ASSup	GM, ASM AS	Jul-16	Jun-17	In Progress
Update Website Graphics/Visualize LWD Key Information	ASSup	GM, ASM, EA, AS	Oct-16	Mar-17	Not Started
Create District Video Create Mailers & Signs for LWD Construction Projects	ASSup ASSup	GM, ASM, FSSup, FS Staff GM, TSM, ASM, AS	Oct-16 Jan-17	Jan-17 May-17	In Progress Not Started
Write, Design, Print, & Mail Fall/Winter Newsletter	ASSup	GM, ASM, EA, AS	Oct-16	Dec-16	Not Started
Write, Design, Print, & Mail Spring/Summer Newsletter	ASSup	GM, ASM, EA, AS	Mar-17	Jun-17	Not Started
Awards					V.
Apply for the District of Distinction Award with SDLF Apply for CWEA Awards	EA FSS	TSM, ASM, FSSup	Jul-16 Sep-16	Oct-16 Nov-16	In Progress Not Started
Pursue Presentation Opportunities @ CWEA, SCAP, etc.	FSS	GM, TSM, ASM	Jul-16	Jun-17	In Progress
Landscape	F00	1011 50 01 77 11 11 11	1.1.22	· Krosser-	140000000000000000000000000000000000000
Trouble Shoot Irrigation System Low Pressure Issue Repair Irrigation System	FSS FSS	ASM, FS Staff, Heaviland ASM, FS Staff, Heaviland	Jul-16 Aug-16	Aug-16 Sep-16	Completed Completed
Evaluate Landscape Enhancements	FSS	ASM, FS Staff, Heaviland	Sep-16	Dec-16	In Progress
Paint Interior of Admin Building	FSSpec		Sep-16	Jan-17	In Progress
Records Retention Review LWD stored records and destroy those past retention period.	EA	AS	Aug-16	Oct-16	In Progress

4. Infrastructure and Technology

Protect the long-term viability of the District by proactively improving and replacing the infrastructure prior to failure. Pursue technological innovation and excellence to enhance the District's infrastructure and operations to ensure maximum efficiency and cost effectiveness.

<u>Tactics</u>	Leader	<u>Team</u>	Start Date	Completion Date	Status/Comments
Leucadia Force Main West Section Replacement			Market Street	Date	
Project Design	TSM	GM, FSS, DE	Mar-15	Sep-16	Completed
Bid Project	TSM	GM, FSS, DE	Oct-16	Dec-16	In Progress
Construction	TSM	GM, FSS, DE	Jan-17	May-17	Not Started
Constitution	TOW	OW, 1 GO, DL	Jan-17	Way-17	Not Glaried
Y16 Gravity Pipeline Rehabilitation					
Construction	TSM	GM, FSS, DE	Jul-16	Sep-16	In Progress
/illage Park No.5 Pump Station Replacement					
Bid Project	TSM	GM, FSS, DE	May-16	Jul-16	Completed
Construction	TSM	GM, FSS, DE	Aug-16	May-17	In Progress
a Costa Golf Course Gravity Line					
Project Design	TSM	GM, FSS, DE	Nov-16	Feb-17	Not Started
Bid Project	TSM	GM, FSS, DE	Mar-17	May-17	Not Started
Construction	TSM	GM, FSS, DE	Jun-17	Aug-17	Not Started
Leucadia Pump Station Rehabilitation					
Project Design	TSM	GM, FSS, DE	Oct-16	Dec-16	In Progress
Bid Project	TSM	GM, FSS, DE	Jan-17	Apr-17	Not Started
Construction	TSM	GM, FSS, DE	May-17	Jul-17	Not Started
Y17 Gravity Pipeline Rehabilitation					
Project Design	TSM	GM, FSS, DE	Jul-16	Oct-16	In Progress
Bid Project	TSM	GM, FSS, DE	Nov-16	Feb-17	Not Started
Construction	TSM	GM, FSS, DE	Mar-17	Jun-17	Not Started
Poinsettia Station Gravity Pipeline (SANDAG)					
Project Design	TSM	GM, FSS, DE	May-16	Aug-16	Completed
Bid Project	TSM	GM, FSS, DE	Sep-16	Mar-17	Not Started
Construction	TSM	GM, FSS, DE	Apr-17	Sep-18	Not Started
Recycled Water Pump Station					
Project Design	TSM	GM, FSS, DE	Dec-16	Mar-17	Not Started
Gafner AWT Improvements					
Project Design	TSM	GM, FSS, DE	Jul-16	Sep-16	In Progress
Bid Project	TSM	GM, FSS, DE	Oct-16	Dec-16	Not Started
Construction	TSM	GM, FSS, DE	Jan-17	May-17	Not Started
	TOW	OW, 1 OO, DL	Jan-17	Wicay-17	Not Glaned
As Needed Engineering Services	TOM	OH 500 DE	1	F 1 4 7	11 1 01 1 1
Request for Proposals	TSM	GM, FSS, DE	Jan-17	Feb-17	Not Started
Select Consultant	TSM	GM, FSS, DE	Mar-17	Apr-17	Not Started
Replace Computer Workstations (11)	20.2542.2	SOURCE BOOK YOU			
Purchase	TSM	GM, FSS, DE	Aug-16	Aug-16	Completed
Program & Install	TSM	GM, FSS, DE	Sep-16	Oct-16	Completed

Encina Wastewater Authority Report Regular Board Meeting September 28, 2016

EWA Board of Directors - Director Sullivan Reporting

1. Fiscal Year 2016 Tactical Plan Achievement Report and Proposed Fiscal Year 2017 Tactical Plan

The Board of Directors received and filed the Fiscal Year 2016 Tactical Plan Achievement Report.

The Board of Directors approved the proposed Fiscal Year 2017 Tactical Plan.

2. South Parcel Land Use

The Board of Directors discussed the South Parcel and the 28 available gross acres.

There was no Executive Session.

Human Resources Committee Meeting Report

Presented by Director Hanson

Meeting held on September 26, 2016

1. Discussion of Leucadia Wastewater District (LWD) Employee Compensation.

The HRC met with staff as a follow-up to the discussion regarding LWD's compensation at the June 2016 Board of Directors meeting.

The HRC directed staff to research and provide cost estimates for an efficiency study focusing on the areas of finance, staffing, job descriptions, human resources, operations, risk management, capital expenditures, board expenditures and consultant expenditures.

Another HRC meeting will be planned for the near future so that staff can report back on the estimated costs to conduct an efficiency study.

Engineering Committee Meeting Report

Presented by Director Juliussen

Meeting held on October 5, 2016

1. Receive and file the Sanitary Sewer Management Plan (SSMP) Fiscal Year 2016 (FY16) Audit conducted by Dexter Wilson Engineering, Inc.

The EC concurred with staff to present this recommendation to the Board of Directors and it will be discussed later in the agenda.

2. The EC also received information on the Batiquitos Pump Station Photo Voltaic Panel Installation.

This item was for informational purposes only. No action was taken.

MEMORANDUM

Ref: 17-5177

DATE:

October 13, 2016

TO:

Board of Directors

FROM:

Paul J. Bushee, General Manager

SUBJECT:

Sewer System Management Plan (SSMP) Fiscal Year 2016 (FY16) Audit

RECOMMENDATION:

Staff and the Engineering Committee recommend that the Board of Directors:

1. Receive and file the SSMP FY16 Audit conducted by Dexter Wilson Engineering, Inc (DWE).

2. Discuss and take other action as appropriate.

DISCUSSION:

This item was reviewed by the EC at its October 5th meeting and the EC concurred with staff to present this item for the Board's consideration.

The Statewide Sanitary Sewer Systems Waste Discharge Requirements (WDR), adopted in May 2006, imposed several regulations on all California agencies that operate Sewage Collection Systems. The District has complied with all prescribed provisions, including having a written SSMP that was adopted by the District's Board of Directors in June 2009. Per the State Waste Discharge Requirements for Sanitary Sewer Systems (Order No. 2006-003-DWQ), the SSMP must be updated every five years and requires each agency to audit their SSMP every two years. However, the District has taken a pro-active approach and conducts its SSMP Audit annually to ensure its programs and activities remain effective in reducing Sanitary Sewer Overflows.

In prior years, DWE worked closely with staff to develop the initial SSMP and complete the 2014 SSMP Update and Fiscal Years 2010 to 2015 SSMP Audits. Due to their thorough knowledge of the plan, staff requested that DWE conduct the FY16 SSMP Audit.

The audit, using a standard checklist and a comprehensive review of District operations, concluded that the District's activities, programs, and efforts meet or exceed the requirements of its SSMP. Additionally, changes in District organization, practices, or regulations were not significant enough to require a revision of the SSMP prior to June 2019, the required WDR five year SSMP review cycle.

The letter report of the SSMP Audit is attached for your review. A copy of the complete report, including enclosures, is available upon request.

Natalie Fraschetti, of DWE, will present an overview of the audit at the meeting.

ims:PJB

Attachment

LEUCADIA WASTEWATER DISTRICT SEWER SYSTEM MANAGEMENT PLAN FISCAL YEAR 2016 AUDIT

September 28, 2016



Prepared by:
Dexter Wilson Engineering, Inc.
2234 Faraday Avenue
Carlsbad, CA 92008

Job No. 103-015/6

DEXTER S. WILSON, P.E.
ANDREW M. OVEN, P.E.
STEPHEN M. NIELSEN, P.E.
NATALIE J. FRASCHETTI, P.E.
ALEXANDER S. DUCHON, P.E.

September 28, 2016

103-015/6

Leucadia Wastewater District 1960 La Costa Avenue Carlsbad, CA 92009

Attention:

Paul Bushee, General Manager

Subject:

Leucadia Wastewater District Sewer System Management Plan Fiscal Year

2016 Audit

The Leucadia Wastewater District's Sewer System Management Plan (SSMP) was adopted by the District Board and certified by the General Manager in June 2014. The purpose of the SSMP is to memorialize and publicly present in a central document the programs and activities utilized by the Leucadia Wastewater District (District) to effectively manage its wastewater collection system. The SSMP requires audits of the SSMP at least every two years. The District has decided to conduct annual audits.

The purpose of this letter-report is to present the Fiscal Year 2016 (FY16) Audit (the second audit of the 2014 SSMP) in fulfillment of the District's SSMP requirements. The Audit consists of completing the Section IX SSMP Evaluation Checklist and Section X SSMP Audit Checklist. These checklists are accompanied by summaries of the SSMP activities for the year.

Section IX SSMP Evaluation Checklist

The Statewide Waste Discharge Requirements (WDR) governing sanitary sewers specify that each Wastewater Collection Agency shall:

- maintain relevant information that can be used to establish and prioritize appropriate SSMP activities,
- monitor the implementation and measure the effectiveness of each element of the SSMP.
- assess the success of the preventative maintenance program,
- update program elements, as appropriate based on monitoring or performance evaluations, and
- identify and illustrate Sewer System Overflow (SSO) trends, including frequency, location, and volume.

Maintaining the applicability of the SSMP to District activities necessitates ongoing evaluation of the activities the District performs, their success, and improvement if necessary. The Section IX SSMP Evaluation Checklist (Evaluation Checklist) is used on an annual basis to evaluate the applicability and effectiveness of the District's SSMP.

In completing the Evaluation Checklist (found in Attachment A), we find that, in general, the District's activities, programs, and efforts meet or exceed the requirements of the SSMP. Minor changes were made to the SSMP to more accurately reflect the District's procedures. However, we do not find any changes in District organization, practices, or regulations which would necessitate a re-adoption of the SSMP prior to the scheduled June 10, 2019 revision per the required five year cycle. In completing the Evaluation Checklist, there are several items to note, as discussed in the Audit Discussion section below.

Section X SSMP Audit Checklist

The Statewide WDRs governing sanitary sewers specify that the District shall conduct periodic internal audits, appropriate to the size of the system and the number of SSOs. These audits must occur, at a minimum, of every two years and a report must be prepared and kept on file. The audit shall focus on evaluating the effectiveness of the SSMP and the District's compliance with the SSMP requirements, including the identification of any deficiencies in the SSMP and the steps taken to correct them.

The District has chosen to conduct their SSMP audit on an annual basis.

In completing the Audit Checklist, we find all requirements of the checklist to be current and implemented. The completed Audit Checklist for FY16 can be found in Attachment B.

Audit Discussion

The following paragraphs highlight notable elements of the Audit organized by the relevant SSMP Section. Additional notes can be found on the Evaluation Checklist in Attachment A.

Sections I. II, and III (District Goals, Organization, and Legal Authority). No appreciable changes have occurred to the District's Goals, Organization, or Legal Authority since the 2014 SSMP.

There was one field services employee hired in FY16.

Additionally, a new administrative position was created. The updated Organizational Chart can be found in Attachment H.

Section IV (Preventative Maintenance Program). General statistics regarding the District's preventative maintenance activities are provided in Attachment C. Also in Attachment C, Exhibit C-1 graphically illustrates those areas within the District which are readily accessible for hydrocleaning and closed circuit television (CCTV) inspection and those areas which have additional needs or requirements in order to hydroclean or CCTV, such as the need for significant traffic control procedures or night work due to day time traffic volume.

Exhibit C-2 tracks the general progress of CCTV inspections in the District. Per the District's 2014 SSMP, the District strives to CCTV their entire system every three to four years. In review of Exhibit C-2, there are areas within the District that have not been CCTV inspected in the last five years. The District is in the process of confirming that it has in fact been 5 years or more since the lines were CCTV inspected as some of these areas may be displaying incorrectly (due to incorrect or lack of date information, new sewers yet to be CCTV inspected, etc.). Upon detailed review, if the District believes that it has been 5 years since CCTV inspection, those line segments will be CCTV inspected as soon as DEXIER WILSON ENGINEERING, INC.

possible. Nevertheless, in review of the FY16 CCTV inspections (108 miles), the District is on track to meet its SSMP goal of CCTV inspecting all 200 miles in a three to four year timeframe.

In FY16, the District began introducing foam treatments in pipelines and manholes (for the treatment of roots). The results have been favorable and the District is considering incorporating foam treatment into the regular schedule of preventative maintenance activities.

The District's Asset Management Plan was revised in January 2013. Progress throughout FY16 with respect to this plan (and other asset planning efforts) is summarized in the Attachment I letter-report.

The FY16 and FY17 SOP training schedules can be found in Attachment D and all updated SOPs are included on a CD in Attachment E.

In FY17, the District will incorporate storm drain system information from the cities of Carlsbad and Encinitas into their geographic information system (GIS).

Section VI (Overflow Emergency Response Plan). No revisions were made to the OERP other than minor updates to employee contact information and frequently called numbers.

<u>Section VII (FOG Control Program)</u>. None of the FY16 SSOs were attributable to FOG, continuing the District's SSMP determination that a formal FOG control program is not required at this time.

Section VIII (System Evaluation and Capacity Assurance). The District continues to monitor (and address as necessary) the presence of scale in the Alga Hills area. The area was most recently CCTV inspected in Feb. 2014 and hydrocleaned every six months. Any defects discovered during the CCTV inspections are incorporated into the District's Repair Priority List.

As part of the 2013 Asset Management Plan process, the District identified the need to reduce inflow and infiltration along the Scott's Valley pipeline. Three stretches of pipeline were rehabilitated by cured-in-place pipe (CIPP) lining and three manholes were repaired by cured-in-place manhole (CIPM) lining in FY16 to complete the Scott's Valley improvements. Additionally, six manholes upstream were epoxy lined to further reduce infiltration.

Inflow domes are present in 2,160 of the District's 5,103 manholes to aid in reducing inflow.

Flow analyses of the District were conducted as part of the District's 2008 and 2013 Asset Management Plans. Both documents concluded that estimates of average and peak ultimate flows are within the design values of the District and less than the flows utilized in the District's detailed capacity analyses conducted as part of the 1999 Wastewater Master Plan. There are no capacity-driven replacement projects currently identified for the District.

The District's monthly flow comparison between FY15 and FY16 can be found in Attachment G.

Section IX (Monitoring, Measurement, and Program Modifications). The District's Spill Summary through June 30, 2016 can be found in Attachment F. Three spills occurred in FY16; all were from private laterals. Additionally, spill review checklists for each event are on file at the District office. Figure 1 identifies the location of each spill in a public line or manhole over the last five years.

Minor changes were made to the Evaluation Checklist itself (Attachment A).

<u>Section XI (Communication Program)</u>. The District has made the 2014 SSMP and subsequent audits available on its website. Additionally, a formal presentation is provided to the Engineering Committee and Board of Directors and is this part of those agendas and meeting packets.

7.9

Recommended SSMP Edits

Several edits are recommended to the SSMP. These edits are documented in the SSMP Change Log (New Appendix B of the SSMP). The edits consist of updating the SSMP appendices, revision to the District Organizational Chart, and a minor revision to the Corrective Action discussion in Section IV of the SSMP. Attachment H to this letter-report provides the specific edits to the SSMP. Additionally, the edits are documented in the SSMP change log (Appendix B of the SSMP). The revisions to the SSMP are not significant enough to warrant re-adoption of the District's SSMP prior to the scheduled June 10, 2019 revision.

Summary of Recommendations

The following section summarizes recommended items as a result of the FY16 Audit:

- The District should consider revising the sewer sub-basin map that is included in the monthly Board packet to reflect the areas that have been de-annexed.
- The District should ensure that the wet well at the La Costa Pump Station is assessed as part of the pump station assessment scheduled for FY19.
- Implement plan to clean/CCTV La Costa Golf Course and La Costa Avenue sewers to maintain three year cleaning/CCTV cycle (See Attachment C, locations 7 and 9).

Next Steps

This FY16 SSMP Audit should be retained for inclusion in the next SSMP recertification by the General Manager and adoption by the District Board scheduled to occur by June 10, 2019. Please be sure to post this FY16 Audit on the District's website and include a hardcopy in the District's 2014 SSMP counter copy.

We appreciate the opportunity to have worked with the District on this project. Should you have any questions please do not hesitate to contact us.

Dexter Wilson Engineering, Inc.

Natalie J. Fraschetti, P.E.

NJF:SH:pjs

MEMORANDUM

DATE:

October 13, 2016

TO:

Board of Directors

FROM:

Paul J. Bushee, General Manager,

SUBJECT:

Batiquitos Lagoon Foundation Board Members 2016 Election

RECOMMENDATION:

1. Discuss and take action as appropriate.

DISCUSSION:

LWD received the Batiquitos Lagoon Foundation (BLF) ballot for their 2016 election. There are three seats available. The candidates are the following:

- Jim Brown (Incumbent);
- Deborah Mossa (Incumbent);
- Fred Sandquist (Incumbent)

Attached for your review are the candidate's statements and a copy of the BLF election ballot. The ballot is due at the BLF by noon, Wednesday, November 16, 2016.

Staff has no recommendation on this matter. The ballot will be forwarded to the BLF by the due date with the Board's recommendation.

tb:PJB

Attachment

2016 BLF Board Election Candidate Information

Jim Brown (Incumbent):

Over the last 7 years I have initiated and administered a bimonthly water testing program covering the lagoon watershed including the San Marcos Creek up to Lake San Marcos. Our volunteer team collects samples in three areas, processes field information and submite the samples to a certified lab at COASTKEEPER in San Diego. This water testing program has produced an important tool for us to monitor the health of the freshwater entering the lagoon. It has also allowed us to outreach to the local communities along the watershed and to involve many volunteers as citizen scientists. I have enjoyed leading many walks and talks to groups of all ages as a docent for the lagoon. In addition to serving as a docent, I have also received national level training as a Certified Interpretive Guide (CGI). This is the same training required by most State and National Forest Rangers to offer informative and interesting talks to their many visitors. I also completed training from a county-wide organization that has allowed us to offer informative talks to groups that follow much of the same topics and vocabulary of other groups. I would like to continue to offer outreach to the surrounding communities and to give more opportunity to our volunteers to serve as citizen scientists. Working together with the board helping to initiate and carry out programs is especially rewarding to me. On a personal side; I am a former USMC Officer with service in Vietnam and I graduated with a Business Management degree from Cal State Fullerton. I have retired from my own business as a roofing contractor and together with my wife Linda, we have raised two boys and a girl. We have lived in Enclinitas for 37 years. The boys have taken over the roofing company and my daughter is a tech writer and brewery owner in Concord, Ca. Linda and I are proud parents and grandparents.

Deborah Mossa (Incumbent):

I started as a Nature Center host in the spring of 2013. During the last three years, I have participated as an active Board Member, a docent for school walks, and coordinator for the annual kayak event. I have also recruited and trained many of our new volunteers as well as packing up and reinstalling the displays at the Nature Center. On the administrative side, I have helped to coordinate strategy sessions, grant writing and most recently, for the last nine months, taking on the role of Vice President and Manager of the new Nature Center. I have become a certified Naturalist and attended various meetings and seminars to continue to learn and grow my knowledge of the lagoon and the plants and animals that live here. I have enjoyed learning about the lagoon and sharing that knowledge by interacting with the lagoon trail guests that stop by the Nature Center.. The lagger, volunteers and Board have all been amazing, friendly, helpful, and sincere about their commitment to keeping. the Batiguitos Lagoon the special place it is, and it is an honor to be associated with Batiguitos. On the professional side, I retired. after 38 years in the corporate world; I was a Company Officer for nine years. In my last position, I was a Regional Vice President for the Philadelphia Region for a large fast food company. I had a staff of 68 and was responsible for all aspects of the business including marketing, finance, real estate, human resources, communications and general operations and training. I have worked with many stake-holder groups inside and outside of the corporate structure. I have had five years of international responsibilities, travel and development in Asia, Africa and Latin America. I have lived and worked on the east and west coasts. as well as the Midwest. I have done extensive public speaking, training and team building. I have a BS in liberal arts from DePaul University and an MBA from Purdue, Go boiler makers! I have served on the Board of the Philadelphila Chamber of Commerce and on the DuPont LPGA Country Club Classic: I have been a docent and tour guide for the Frank Lloyd-Wright Home and Studio Foundation in Oak Park, Illinois, and I have participated in prairie restoration in the Chicago area when I lived in the Midwest, On the personal side I am married and reside in Carlsbad with my husband and cat. We have one daughter who lives and teaches in Oceanside. I enjoy walking the lagoon trail as well as along the coast. I am an avid reader and life-long learner. I previously lived in Carlsbad for five years and when we decided it was time to retire, we both knew that this is where we wanted to be. As corny as it sounds, it really is a little piece of paradise and we are thrilled to be back. I think I can bring value to the Batiquitos Board as a "Jill" of many trades. I have a lot of knowledge and experience that I apply to many of the tasks that need to be done. Thave a wealth of experience organizing and presenting information. Talso have had success setting strategic goals, building consensus and motivating stakeholders. Thave worked on marketing and PR plans and issues. Thave many years of experience in training and mentoring others. The last three years have been very rewarding and I can continue to add value and be actively involved in the functions of the nature center and the volunteers on an ongoing basis. I am a very productive person and have a history of adding value to whatever I get involved with, as well as bringing new ideas and perspectives based on my global experiences. I am dedicated and committed and have a history of working well with others. Thanks for your consideration.

Fred C. Sandguist (incumbent):

My goal as your BLF President has been and continues to be to make our all-volunteer organization a respected and recognized leader in educating the public as to the importance of our fragile coastal wetlands and associated watershed. I also want the BLF to be a leader and serve as an example of community-based stewardship for sustaining the health of Batiquitos Lagoon and its surrounding habital now and into the future through our volunteer program opportunities where the public can directly participate and support our preservation work -- a hands-on experiential approach. My experience and background includes: being a former Volunteer Park Ranger with the State of Maryland; executive management careers with the Social Security Administration, the Nawya Bureau of Medicina and Surgerya Medical Automation Program Deputy Director, a retired Nawy Commander, and a number of consultant positions associated with the Navy's Trident Submarine Program. Locally, Lam our representative with the Carlsbad Watershed Network (CWN), a prior appointed member of the City of Carlsbad's Envision Carlsbad Citizens Committee charged with defining what Carlsbad will look like as it reaches full build-out in 2035 and beyond, and board member and executive committee member of the San Diego Conservation Resources Network (SDCRN). I am also the BLF's representative on the Southern California Wetlands Recovery Task Force, a component of the State of California's Coastal Conservancy. I would welcome the opportunity to continue to serve as a board member of the Batiquitos Lagoon Foundation. We have many exciting projects and activities (e.g., upgraded nature center, continued restoration and trail building on our Cholla Point property, completing the North Shore Trail through to El Camino Real, working with our education program leadership to in continuing and -expanding our very successful public education program); and I would like to continue to be a part of the foundation's growth!

YOU'RE INVITED!!!



PLEASE COME!!!



THE ANNUAL MEETING OF THE

BATIQUITOS LAGOON FOUNDATION (BLF)

WILL BE

Wednesday, November 16, 2016 4:30 PM

AT THE

SLF NATURE CENTER 7980 GABBIANO LANE (LAGOON END)*, CARLSBAD

(*SEE MAP AT WWW.BATIQUITOSFOUNDATION.ORG)

- Meeting of Batiquitos Lagoon Foundation members
 - Election of three board members
 - Regular Board Meeting

BALLOT

ELIGIBLE VOTERS — ACTIVE MEMBERS AND IN GOOD STANDING SINCE OCTOBER 15, 2016

Eveny year we elect three new soard-members. There are three names candidates this year:



VOTE FOR NO MORE THAN THREE:

	JIM BROWN (INCUMBENT)
_],	Deforah Mossa (Inclineerie).
\supset	FRED C. SANDQUIST (INCUMBENT)
	OTHER

Bring your ballot to the meeting and meet the candidates or Fold this whole page, seal with tape, and mak to the "blf" (Maked Ballots must be received by Noon, Wednesday, November 16, 2016 to count)

MANDATORY

SIGNATURE	PRINT NAME	DAFE

Directors' Meetings

Presented by Directors Omsted, Hanson, Sullivan, Kulchin, and Juliussen

Conference

2016 CSDA Annual Conference

Dates and Location

October 10-13, 2016 Sheraton San Diego Hotel & Marina in San Diego, CA

List of Attendees

President Omsted Vice President Hanson Director Sullivan Director Kulchin Director Juliussen

The above mentioned Board member attended various sessions such as; Special District case studies and trends, Best Practices in Board Protocols, Policies and Procedures, and Round Table discussions.